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Barton County Community CollegeGreat Bend, Kansas

PACE Demographic Report

PACE Climate Survey for Community Colleges

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Table 1. Demographic Frequency Distributions

| | | | ВС | CCC | PACE N | ormbase | Med | Medium | |)20 |
|---|---------------------------|-------------------------------------|-------|------|--------|---------|-------|--------|-------|------|
| | Demographic Items | Response Option | Count | % | Count | % | Count | % | Count | % |
| 1 | What is your personnel | Faculty | 91 | 39% | 24093 | 44% | 6364 | 44% | 91 | 38% |
| | classification? | Administrator | 19 | 8% | 6318 | 12% | 1767 | 12% | 16 | 7% |
| | | Staff | 126 | 53% | 24314 | 44% | 6292 | 44% | 130 | 55% |
| | | Total | 236 | 100% | 54725 | 100% | 14423 | 100% | 237 | 100% |
| 2 | Please select the | African American or Black | 10 | 4% | 4291 | 8% | 877 | 6% | 5 | 2% |
| | race/ethnicity that best | Alaska Native or American Indian | 0 | 0% | 438 | 1% | 85 | 1% | 1 | 0% |
| | describes you? | Asian | 3 | 1% | 1341 | 3% | 300 | 2% | 3 | 1% |
| | | Hispanic/Latina/o/x | 7 | 3% | 4903 | 9% | 633 | 5% | 7 | 3% |
| | | Middle Eastern or North African | 2 | 1% | 94 | 0% | 18 | 0% | 0 | 0% |
| | | Native Hawaiian or Pacific Islander | 0 | 0% | 135 | 0% | 22 | 0% | 0 | 0% |
| | | White | 191 | 81% | 38328 | 72% | 11155 | 80% | 199 | 85% |
| | | Two or more races | 12 | 5% | 2377 | 4% | 575 | 4% | 9 | 4% |
| | | Prefer to self-describe | 11 | 5% | 1255 | 2% | 297 | 2% | 10 | 4% |
| | | Total | 236 | 100% | 53162 | 100% | 13962 | 100% | 234 | 100% |
| 3 | Your status at this | Full-Time | 185 | 79% | 42099 | 77% | 11261 | 79% | 178 | 75% |
| | institution is? | Part-Time | 50 | 21% | 12296 | 23% | 3051 | 21% | 60 | 25% |
| | | Total | 235 | 100% | 54395 | 100% | 14312 | 100% | 238 | 100% |
| 4 | What is the highest level | First Professional degree | 3 | 1% | 867 | 2% | 202 | 1% | 1 | 0% |
| | of education you have | Doctoral degree | 11 | 5% | 5721 | 11% | 1345 | 9% | 9 | 4% |
| | earned? | Master's degree | 101 | 43% | 23975 | 44% | 6549 | 46% | 95 | 40% |
| | | Bachelor's degree | 52 | 22% | 12006 | 22% | 3116 | 22% | 77 | 32% |
| | | Associate's degree | 40 | 17% | 7038 | 13% | 1907 | 13% | 35 | 15% |
| | | Certificate | 11 | 5% | 783 | 1% | 238 | 2% | 9 | 4% |
| | | High School diploma or GED | 18 | 8% | 3446 | 6% | 771 | 5% | 11 | 5% |
| | | No diploma or degree | 0 | 0% | 118 | 0% | 35 | 0% | 1 | 0% |
| | | Total | 236 | 100% | 53954 | 100% | 14163 | 100% | 238 | 100% |

| | Demographic Items | | | R(| CCC | PACE N | | | <u>parea wun.</u> lium | 20 |)20 |
|----|--------------------------|-------------------------|-------|-------|------|--------|------|-------|---------------------------|-------|------|
| | (continued) | Response Option | - | Count | % | Count | % | Count | % | Count | % |
| -5 | What is your gender | Man | | 82 | 35% | 17635 | 34% | 4542 | 34% | 71 | 30% |
| - | identity? | Woman | | 143 | 61% | 32563 | 64% | 8617 | 64% | 159 | 68% |
| | 14011410) | Non-binary | | 1 | 0% | N/A | N/A | N/A | N/A | N/A | N/A |
| | | Genderqueer/Gender non- | | 1 | 0% | 130 | 0% | 46 | 0% | 2 | 1% |
| | | conforming | | 1 | 0 /0 | 130 | 070 | 70 | 070 | 2 | 1 /0 |
| | | Prefer to self-describe | | 7 | 3% | 818 | 2% | 193 | 1% | 3 | 1% |
| | | | Total | 234 | 100% | 51146 | 100% | 13398 | 100% | 235 | 100% |
| 5a | Do you identify as | Yes | 20002 | 1 | 0% | N/A | N/A | N/A | N/A | N/A | N/A |
| | transgender? | No | | 227 | 97% | N/A | N/A | N/A | N/A | N/A | N/A |
| | J | | Total | 228 | 100% | N/A | N/A | N/A | N/A | N/A | N/A |
| 6 | How many years have | 5 years or less | | 98 | 42% | 20450 | 40% | 5293 | 40% | 92 | 41% |
| | you worked at this | 6-10 years | | 55 | 24% | 11175 | 22% | 3163 | 24% | 63 | 28% |
| | institution? | 11-15 years | | 39 | 17% | 7733 | 15% | 2066 | 15% | 25 | 11% |
| | | 16-20 years | | 15 | 6% | 5975 | 12% | 1482 | 11% | 17 | 8% |
| | | 21-25 years | | 12 | 5% | 3012 | 6% | 681 | 5% | 9 | 4% |
| | | 26 years or more | | 13 | 6% | 3149 | 6% | 707 | 5% | 18 | 8% |
| | | , | Total | 232 | 100% | 51494 | 100% | 13392 | 100% | 224 | 100% |
| 7 | How many years have | 5 years or less | | 73 | 32% | 13270 | 26% | 3358 | 25% | 75 | 33% |
| | you worked in higher | 6-10 years | | 51 | 22% | 10328 | 20% | 2828 | 21% | 51 | 23% |
| | education? | 11-15 years | | 39 | 17% | 8996 | 18% | 2391 | 18% | 33 | 15% |
| | | 16-20 years | | 29 | 13% | 7827 | 15% | 2146 | 16% | 34 | 15% |
| | | 21-25 years | | 17 | 7% | 4813 | 9% | 1212 | 9% | 10 | 4% |
| | | 26 years or more | | 21 | 9% | 6079 | 12% | 1447 | 11% | 22 | 10% |
| | | · | Total | 230 | 100% | 51313 | 100% | 13382 | 100% | 225 | 100% |
| 8 | What is your age? | 29 or younger | | 13 | 6% | 2391 | 5% | 579 | 5% | 12 | 6% |
| | | 30-39 | | 48 | 22% | 7539 | 16% | 2036 | 17% | 42 | 21% |
| | | 40-49 | | 59 | 27% | 11037 | 24% | 2946 | 25% | 46 | 23% |
| | | 50-59 | | 48 | 22% | 13182 | 29% | 3391 | 29% | 43 | 21% |
| | | 60 or older | | 53 | 24% | 11613 | 25% | 2825 | 24% | 58 | 29% |
| | | | Total | 221 | 100% | 45762 | 100% | 11777 | 100% | 201 | 100% |

Figure 1. Overall Climate by Personnel Classification

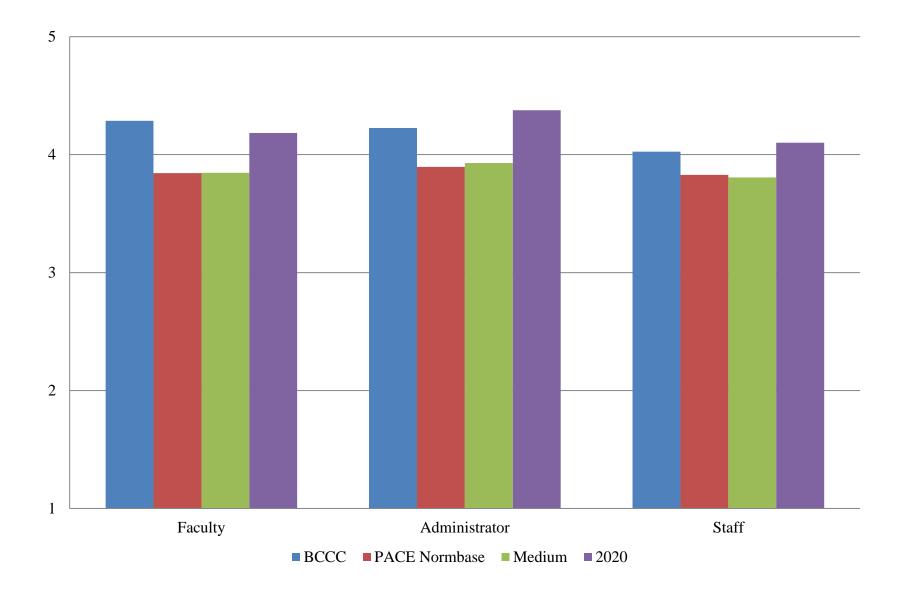


Table 2. Institutional Structure Mean Comparisons by Personnel Classification

| | BCCC PACE Normbase | | | N | 1ediu r | n | 2020 | | | | |
|--|--------------------|-------|-------|------|----------------|-------|------|----------------|-------|------|----------------|
| What is your personnel classification? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 251 | 3.977 | 3.530 | *** | .488 | 3.513 | *** | .522 | 4.009 | | |
| Faculty | 91 | 4.152 | 3.530 | *** | .650 | 3.515 | *** | .688 | 4.062 | | |
| Administrator | 19 | 4.084 | 3.575 | * | .587 | 3.612 | * | .543 | 4.279 | | |
| Staff | 125 | 3.834 | 3.529 | *** | .344 | 3.494 | *** | .397 | 3.924 | | |

Table 3. Student Focus Mean Comparisons by Personnel Classification

| | BC | CCC PACE Normbase | | | Medium | | | 2020 | | | |
|--|-----|-------------------|-------|------|----------------|-------|------|----------------|-------|------|----------------|
| What is your personnel classification? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 252 | 4.311 | 4.087 | *** | .340 | 4.089 | *** | .352 | 4.284 | | |
| Faculty | 91 | 4.435 | 4.127 | *** | .459 | 4.133 | *** | .472 | 4.354 | | |
| Administrator | 19 | 4.298 | 4.080 | | | 4.115 | | | 4.408 | | |
| Staff | 126 | 4.218 | 4.065 | ** | .238 | 4.054 | ** | .270 | 4.215 | | |

Table 4. Supervisory Relationships Mean Comparisons by Personnel Classification

| | ВС | BCCC PACE Normbase | | | nbase | N | 1ediu r | n | | | |
|--|-----|--------------------|-------|------|----------------|-------|----------------|----------------|-------|------|----------------|
| What is your personnel classification? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 252 | 4.161 | 3.911 | *** | .283 | 3.904 | *** | .296 | 4.198 | | |
| Faculty | 91 | 4.276 | 3.901 | *** | .423 | 3.906 | *** | .425 | 4.174 | | |
| Administrator | 19 | 4.279 | 3.994 | | | 4.017 | | | 4.446 | | |
| Staff | 126 | 4.040 | 3.908 | | | 3.881 | * | .181 | 4.170 | | |

Table 5. Teamwork Mean Comparisons by Personnel Classification

| | BC | CCC | PACE Normbase Medium | | | | n | 2020 | | | |
|--|-----|-------|----------------------|------|----------------|-------|------|----------------|-------|------|----------------|
| What is your personnel classification? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 251 | 4.227 | 3.966 | *** | .275 | 3.982 | *** | .266 | 4.183 | | |
| Faculty | 91 | 4.346 | 3.938 | *** | .417 | 3.967 | *** | .405 | 4.189 | | |
| Administrator | 19 | 4.333 | 4.141 | | | 4.176 | | | 4.406 | | |
| Staff | 125 | 4.125 | 3.967 | | | 3.962 | | | 4.135 | | |

Table 6. Overall Mean Comparisons by Personnel Classification

| | BCCC PACE Normbase | | | Medium | | | | | | | |
|--|--------------------|-------|-------|--------|----------------|-------|------|----------------|-------|------|----------------|
| What is your personnel classification? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 252 | 4.146 | 3.836 | *** | .412 | 3.831 | *** | .433 | 4.157 | | |
| Faculty | 91 | 4.287 | 3.843 | *** | .570 | 3.845 | *** | .591 | 4.183 | | |
| Administrator | 19 | 4.226 | 3.896 | * | .480 | 3.929 | | | 4.376 | | |
| Staff | 126 | 4.025 | 3.829 | ** | .266 | 3.807 | *** | .306 | 4.101 | | |

Figure 2. Overall Climate by Race/Ethnicity

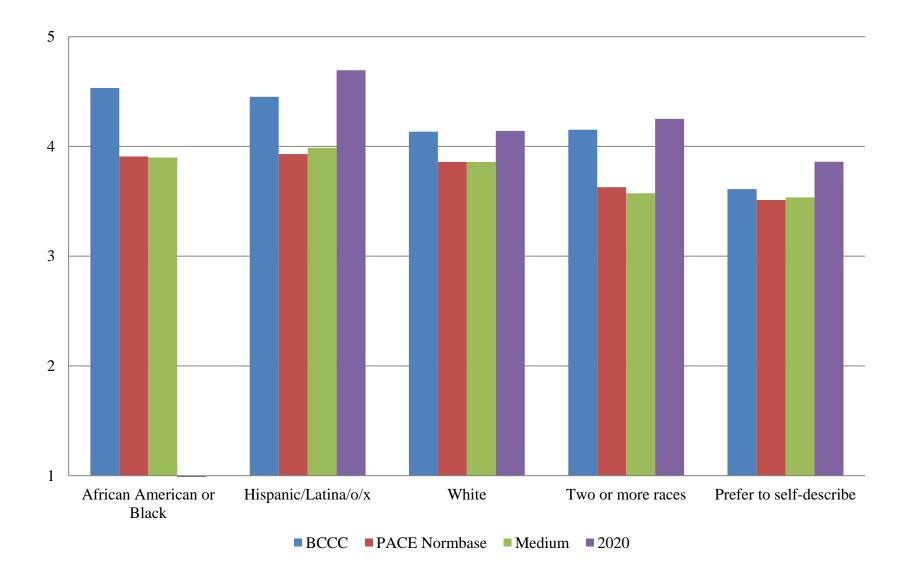


Table 7. Institutional Structure Mean Comparisons by Race/Ethnicity

| | BCCC PACE Normbase | | | | | N | Iediu r | n | 2020 | | |
|---|--------------------|-------|-------|------|----------------|-------|----------------|----------------|-------|------|----------------|
| Please select the race/ethnicity that best describes you? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 251 | 3.977 | 3.530 | *** | .488 | 3.513 | *** | .522 | 4.009 | | |
| African American or Black | 10 | 4.432 | 3.664 | ** | .857 | 3.644 | ** | .923 | | | |
| Alaska Native or American Indian | 0 | Ø | 3.441 | | | 3.566 | | | | | |
| Asian | 3 | | 3.764 | | | 3.777 | | | | | |
| Hispanic/Latina/o/x | 7 | 4.429 | 3.702 | * | .770 | 3.758 | * | .760 | 4.692 | | |
| Middle Eastern or North African | 2 | | 3.863 | | | 3.555 | | | Ø | | |
| Native Hawaiian or Pacific Islander | 0 | Ø | 3.363 | | | 3.291 | | | Ø | | |
| White | 190 | 3.960 | 3.539 | *** | .471 | 3.532 | *** | .493 | 3.986 | | |
| Two or more races | 12 | 3.958 | 3.272 | * | .701 | 3.206 | ** | .756 | 4.124 | | |
| Prefer to self-describe | 11 | 3.466 | 3.110 | | | 3.121 | | | 3.809 | | |

^{*} p < .05, ** p < .01, *** p < .001

⁻⁻ indicates results redacted for confidentiality

Table 8. Student Focus Mean Comparisons by Race/Ethnicity

| | BCCC PACE Normbase | | | | | N | Iediu r | n | | | |
|---|--------------------|-------|-------|------|----------------|-------|----------------|----------------|-------|------|----------------|
| Please select the race/ethnicity that best describes you? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 252 | 4.311 | 4.087 | *** | .340 | 4.089 | *** | .352 | 4.284 | | |
| African American or Black | 10 | 4.588 | 4.075 | * | .748 | 4.049 | * | .808 | | | |
| Alaska Native or American Indian | 0 | Ø | 3.985 | | | 4.061 | | | | | |
| Asian | 3 | | 4.112 | | | 4.093 | | | | | |
| Hispanic/Latina/o/x | 7 | 4.667 | 4.141 | | | 4.181 | | | 4.786 | | |
| Middle Eastern or North African | 2 | | 4.283 | | | 4.185 | | | Ø | | |
| Native Hawaiian or Pacific Islander | 0 | Ø | 3.951 | | | 3.952 | | | Ø | | |
| White | 191 | 4.294 | 4.119 | *** | .281 | 4.123 | *** | .290 | 4.261 | | |
| Two or more races | 12 | 4.397 | 3.914 | * | .673 | 3.884 | * | .707 | 4.438 | | |
| Prefer to self-describe | 11 | 3.797 | 3.855 | | | 3.831 | | | 4.197 | | |

^{*} p < .05, ** p < .01, *** p < .001

⁻⁻ indicates results redacted for confidentiality

Table 9. Supervisory Relationships Mean Comparisons by Race/Ethnicity

| | BCCC PACE Normbase | | | | | N | Iediu r | n | 2020 | | |
|---|--------------------|-------|-------|------|----------------|-------|----------------|----------------|-------|------|----------------|
| Please select the race/ethnicity that best describes you? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 252 | 4.161 | 3.911 | *** | .283 | 3.904 | *** | .296 | 4.198 | | |
| African American or Black | 10 | 4.610 | 3.995 | * | .716 | 3.993 | * | .737 | | | |
| Alaska Native or American Indian | 0 | Ø | 3.803 | | | 3.870 | | | | | |
| Asian | 3 | | 4.032 | | | 4.011 | | | | | |
| Hispanic/Latina/o/x | 7 | 4.341 | 3.968 | | | 4.026 | | | 4.625 | | |
| Middle Eastern or North African | 2 | | 4.120 | | | 3.840 | | | Ø | | |
| Native Hawaiian or Pacific Islander | 0 | Ø | 3.739 | | | 3.718 | | | Ø | | |
| White | 191 | 4.154 | 3.932 | *** | .259 | 3.929 | *** | .266 | 4.182 | | |
| Two or more races | 12 | 4.110 | 3.715 | | | 3.641 | | | 4.244 | | |
| Prefer to self-describe | 11 | 3.552 | 3.600 | | | 3.651 | | | 3.797 | | |

^{*} p < .05, ** p < .01, *** p < .001

⁻⁻ indicates results redacted for confidentiality

Table 10. Teamwork Mean Comparisons by Race/Ethnicity

| | BC | CCC | Effect | | | | | | | 2020 | | |
|---|-----|-------|--------|------|----------------|-------|------|----------------|-------|------|----------------|--|
| Please select the race/ethnicity that best describes you? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size | |
| Overall | 251 | 4.227 | 3.966 | *** | .275 | 3.982 | *** | .266 | 4.183 | | | |
| African American or Black | 10 | 4.467 | 4.013 | | | 4.034 | | | | | | |
| Alaska Native or American Indian | 0 | Ø | 3.854 | | | 3.845 | | | | | | |
| Asian | 3 | | 4.082 | | | 4.011 | | | | | | |
| Hispanic/Latina/o/x | 7 | 4.429 | 4.014 | | | 4.101 | | | 4.667 | | | |
| Middle Eastern or North African | 2 | | 4.170 | | | 3.919 | | | Ø | | | |
| Native Hawaiian or Pacific Islander | 0 | Ø | 3.868 | | | 3.871 | | | Ø | | | |
| White | 190 | 4.219 | 3.996 | *** | .241 | 4.011 | ** | .230 | 4.187 | | | |
| Two or more races | 12 | 4.389 | 3.781 | * | .582 | 3.743 | * | .624 | 4.189 | | | |
| Prefer to self-describe | 11 | 3.736 | 3.672 | | | 3.738 | | | 3.533 | | | |

^{*} p <.05, ** p < .01, *** p < .001

⁻⁻ indicates results redacted for confidentiality

Table 11. Overall Mean Comparisons by Race/Ethnicity

| | BCCC PACE Normbase Effect | | | | N | Iediu r | n | 2020 | | | |
|---|----------------------------|-------|-------|------|----------------|----------------|------|----------------|-------|------|----------------|
| Please select the race/ethnicity that best describes you? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 252 | 4.146 | 3.836 | *** | .412 | 3.831 | *** | .433 | 4.157 | | |
| African American or Black | 10 | 4.532 | 3.909 | ** | .827 | 3.899 | ** | .888 | | | |
| Alaska Native or American Indian | 0 | Ø | 3.736 | | | 3.814 | | | | | |
| Asian | 3 | | 3.969 | | | 3.953 | | | | | |
| Hispanic/Latina/o/x | 7 | 4.452 | 3.930 | | | 3.986 | | | 4.694 | | |
| Middle Eastern or North African | 2 | | 4.084 | | | 3.841 | | | Ø | | |
| Native Hawaiian or Pacific Islander | 0 | Ø | 3.687 | | | 3.661 | | | Ø | | |
| White | 191 | 4.134 | 3.858 | *** | .380 | 3.859 | *** | .392 | 4.141 | | |
| Two or more races | 12 | 4.152 | 3.628 | * | .641 | 3.574 | * | .698 | 4.251 | | |
| Prefer to self-describe | 11 | 3.611 | 3.512 | | | 3.535 | | | 3.861 | | |

^{*} p < .05, ** p < .01, *** p < .001

⁻⁻ indicates results redacted for confidentiality

Figure 3. Overall Climate by Employment Status

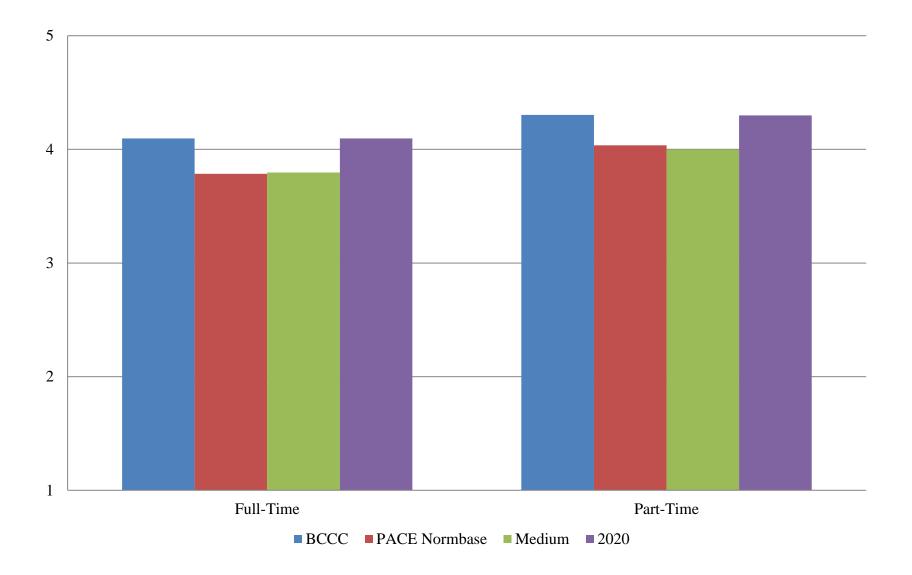


Table 12. Institutional Structure Mean Comparisons by Employment Status

| | BCCC | | PACE Normbase | | nbase | | | | | | |
|--------------------------------------|------|--------|---------------|------|----------------|-------|------|----------------|-------|------|--------|
| Your status at this institution is? | N | Mean | Mean | Sia | Effect size | Mean | Sia | Effect size | Mean | Sia | Effect |
| 1 our status at this institution is: | IN | ivican | Miean | Sig. | Size | Mean | Sig. | Size | Miean | Sig. | size |
| Overall | 251 | 3.977 | 3.530 | *** | .488 | 3.513 | *** | .522 | 4.009 | | |
| Full-Time | 185 | 3.906 | 3.441 | *** | .512 | 3.444 | *** | .525 | 3.926 | | |
| Part-Time | 49 | 4.232 | 3.848 | ** | .440 | 3.790 | *** | .506 | 4.206 | | |

Table 13. Student Focus Mean Comparisons by Employment Status

| | BCCC | | PACI | E Norr | nbase | N | 1ediu n | n | | 2020 | |
|-------------------------------------|------|-------|-------|--------|----------------|-------|----------------|----------------|-------|------|----------------|
| Your status at this institution is? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 252 | 4.311 | 4.087 | *** | .340 | 4.089 | *** | .352 | 4.284 | | |
| Full-Time | 185 | 4.284 | 4.055 | *** | .355 | 4.064 | *** | .358 | 4.220 | | |
| Part-Time | 50 | 4.400 | 4.224 | | | 4.212 | * | .288 | 4.450 | | |

Table 14. Supervisory Relationships Mean Comparisons by Employment Status

| | BC | BCCC | | E Norr | nbase | Medium | | | | 2020 | |
|-------------------------------------|-----|-------|-------|--------|----------------|--------|------|----------------|-------|------|----------------|
| Your status at this institution is? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 252 | 4.161 | 3.911 | *** | .283 | 3.904 | *** | .296 | 4.198 | | |
| Full-Time | 185 | 4.108 | 3.873 | *** | .266 | 3.880 | *** | .263 | 4.158 | | |
| Part-Time | 50 | 4.291 | 4.058 | | | 4.021 | * | .312 | 4.268 | | |

Table 15. Teamwork Mean Comparisons by Employment Status

| | BCCC | | PACE Normbase | | nbase | | | | | | |
|--------------------------------------|------|--------|---------------|------|----------------|---------|------|----------------|---------|------|----------------|
| Your status at this institution is? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| 1 our status at this histitution is: | 11 | Wiedii | Ivicali | oig. | 3120 | ivicali | oig. | SIZE | ivicali | oig. | 3126 |
| Overall | 251 | 4.227 | 3.966 | *** | .275 | 3.982 | *** | .266 | 4.183 | | |
| Full-Time | 185 | 4.185 | 3.942 | *** | .256 | 3.978 | ** | .227 | 4.130 | | |
| Part-Time | 49 | 4.368 | 4.084 | * | .310 | 4.045 | * | .347 | 4.295 | | |

Table 16. Overall Mean Comparisons by Employment Status

| | BCCC | | PACE Normbase | | nbase | | | | | | |
|-------------------------------------|------|-------|---------------|------|--------|-------|------|--------|-------|------|--------|
| Vann status at this institution is? | N | M | M | C:- | Effect | M | G:- | Effect | M | C:- | Effect |
| Your status at this institution is? | IN | Mean | Mean | Sig. | size | Mean | Sig. | size | Mean | Sig. | size |
| Overall | 252 | 4.146 | 3.836 | *** | .412 | 3.831 | *** | .433 | 4.157 | | |
| Full-Time | 185 | 4.096 | 3.785 | *** | .419 | 3.796 | *** | .421 | 4.096 | | |
| Part-Time | 50 | 4.303 | 4.036 | * | .354 | 3.999 | ** | .405 | 4.299 | | |

Figure 4. Overall Climate by Highest Level of Education Earned

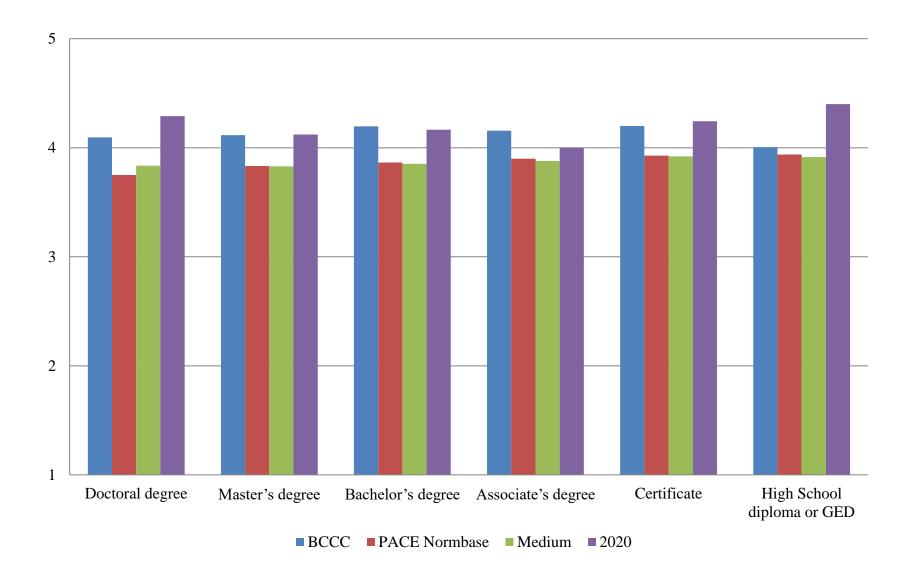


Table 17. Institutional Structure Mean Comparisons by Highest Level of Education Earned

| | ВССС | | | PACE Normba | | ormbase Medium | | | | 2020 | |
|--|------|-------|-------|-------------|----------------|----------------|------|----------------|-------|------|----------------|
| What is the highest level of education you have earned? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 251 | 3.977 | 3.530 | *** | .488 | 3.513 | *** | .522 | 4.009 | | |
| First Professional degree (e.g., M.D., D.D.S., J.D., D.V.M.) | 3 | | 3.443 | | | 3.356 | | | | | |
| Doctoral degree (e.g., Ph.D., Ed.D.) | 11 | 3.920 | 3.386 | | | 3.492 | | | 4.191 | | |
| Master's degree | 100 | 3.899 | 3.503 | *** | .429 | 3.481 | *** | .465 | 3.967 | | |
| Bachelor's degree | 52 | 4.005 | 3.575 | *** | .492 | 3.550 | *** | .539 | 4.023 | | |
| Associate's degree | 40 | 4.068 | 3.638 | ** | .502 | 3.609 | *** | .551 | 3.828 | | |
| Certificate | 11 | 4.091 | 3.676 | | | 3.650 | | | 4.039 | | |
| High School diploma or GED | 18 | 3.979 | 3.726 | | | 3.694 | | | 4.282 | | |
| No diploma or degree | 0 | Ø | 3.634 | | | 3.586 | | | | | |

^{*} p <.05, ** p < .01, *** p < .001

⁻⁻ indicates results redacted for confidentiality

Table 18. Student Focus Mean Comparisons by Highest Level of Education Earned

| | BCCC PACE Normbase | | | | N | 1ediu 1 | n | 2020 | | | |
|--|--------------------|-------|-------|------|----------------|----------------|------|----------------|-------|------|----------------|
| What is the highest level of education you have earned? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 252 | 4.311 | 4.087 | *** | .340 | 4.089 | *** | .352 | 4.284 | | |
| First Professional degree (e.g., M.D., D.D.S., J.D., D.V.M.) | 3 | | 4.002 | | | 3.986 | | | | | |
| Doctoral degree (e.g., Ph.D., Ed.D.) | 11 | 4.273 | 4.029 | | | 4.092 | | | 4.483 | | |
| Master's degree | 101 | 4.266 | 4.094 | ** | .265 | 4.091 | ** | .281 | 4.227 | | |
| Bachelor's degree | 52 | 4.373 | 4.096 | ** | .436 | 4.082 | *** | .476 | 4.303 | | |
| Associate's degree | 40 | 4.306 | 4.141 | | | 4.136 | | | 4.190 | | |
| Certificate | 11 | 4.516 | 4.160 | | | 4.166 | | | 4.517 | | |
| High School diploma or GED | 18 | 4.182 | 4.135 | | | 4.167 | | | 4.398 | | |
| No diploma or degree | 0 | Ø | 4.041 | | | 4.065 | | | | | |

^{*} p <.05, ** p < .01, *** p < .001

⁻⁻ indicates results redacted for confidentiality

Table 19. Supervisory Relationships Mean Comparisons by Highest Level of Education Earned

| | BCCC PACE Normbase | | | N | Iediu i | n | 2020 | | | | |
|--|--------------------|-------|-------|------|----------------|-------|------|----------------|-------|------|----------------|
| What is the highest level of education you have earned? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 252 | 4.161 | 3.911 | *** | .283 | 3.904 | *** | .296 | 4.198 | | |
| First Professional degree (e.g., M.D., D.D.S., J.D., D.V.M.) | 3 | | 3.847 | | | 3.831 | | | | | |
| Doctoral degree (e.g., Ph.D., Ed.D.) | 11 | 4.049 | 3.853 | | | 3.926 | | | 4.269 | | |
| Master's degree | 101 | 4.159 | 3.909 | ** | .285 | 3.908 | ** | .291 | 4.175 | | |
| Bachelor's degree | 52 | 4.215 | 3.935 | * | .322 | 3.926 | * | .338 | 4.190 | | |
| Associate's degree | 40 | 4.128 | 3.949 | | | 3.927 | | | 4.035 | | |
| Certificate | 11 | 4.122 | 3.981 | | | 3.966 | | | 4.313 | | |
| High School diploma or GED | 18 | 3.968 | 3.992 | | | 3.928 | | | 4.447 | | |
| No diploma or degree | 0 | Ø | 3.813 | | | 3.796 | | | | | |

^{*} p <.05, ** p < .01, *** p < .001

⁻⁻ indicates results redacted for confidentiality

Table 20. Teamwork Mean Comparisons by Highest Level of Education Earned

| | BCCC PACE Normbase | | | N | Iediu i | n | 2020 | | | | |
|--|--------------------|-------|-------|------|----------------|-------|------|----------------|-------|------|----------------|
| What is the highest level of education you have earned? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 251 | 4.227 | 3.966 | *** | .275 | 3.982 | *** | .266 | 4.183 | | |
| First Professional degree (e.g., M.D., D.D.S., J.D., D.V.M.) | 3 | | 3.953 | | | 3.955 | | | | | |
| Doctoral degree (e.g., Ph.D., Ed.D.) | 11 | 4.273 | 3.889 | | | 3.998 | | | 4.244 | | |
| Master's degree | 100 | 4.272 | 3.978 | ** | .312 | 4.006 | ** | .293 | 4.186 | | |
| Bachelor's degree | 52 | 4.314 | 4.002 | * | .338 | 4.006 | * | .342 | 4.197 | | |
| Associate's degree | 40 | 4.157 | 3.988 | | | 3.964 | | | 4.005 | | |
| Certificate | 11 | 4.142 | 4.006 | | | 4.023 | | | 4.007 | | |
| High School diploma or GED | 18 | 3.798 | 4.004 | | | 3.946 | | | 4.353 | | |
| No diploma or degree | 0 | Ø | 3.852 | | | 3.752 | | | | | |

^{*} p < .05, ** p < .01, *** p < .001

⁻⁻ indicates results redacted for confidentiality

Table 21. Overall Mean Comparisons by Highest Level of Education Earned

| | BCCC PACE Normbase | | | | N | 1ediu r | n | 2020 | | | |
|--|--------------------|-------|-------|------|----------------|----------------|------|----------------|-------|------|----------------|
| What is the highest level of education you have earned? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 252 | 4.146 | 3.836 | *** | .412 | 3.831 | *** | .433 | 4.157 | | |
| First Professional degree (e.g., M.D., D.D.S., J.D., D.V.M.) | 3 | | 3.768 | | | 3.731 | | | | | |
| Doctoral degree (e.g., Ph.D., Ed.D.) | 11 | 4.095 | 3.750 | | | 3.836 | | | 4.290 | | |
| Master's degree | 101 | 4.115 | 3.832 | *** | .379 | 3.828 | *** | .399 | 4.121 | | |
| Bachelor's degree | 52 | 4.196 | 3.865 | ** | .454 | 3.852 | *** | .486 | 4.165 | | |
| Associate's degree | 40 | 4.156 | 3.899 | * | .358 | 3.880 | * | .400 | 4.000 | | |
| Certificate | 11 | 4.198 | 3.927 | | | 3.920 | | | 4.242 | | |
| High School diploma or GED | 18 | 4.005 | 3.938 | | | 3.914 | | | 4.400 | | |
| No diploma or degree | 0 | Ø | 3.818 | | | 3.784 | | | | | |

^{*} p < .05, ** p < .01, *** p < .001

⁻⁻ indicates results redacted for confidentiality

Figure 5. Overall Climate by Gender Identity

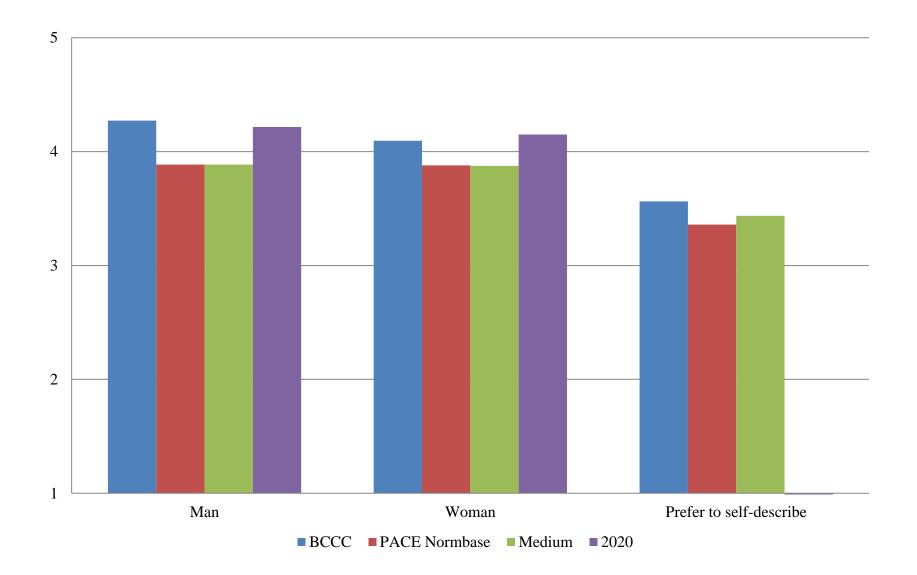


Table 22. Institutional Structure Mean Comparisons by Gender Identity

| | ВС | CCC | PACI | E Norn | nbase | N | 1ediu r | n | | | |
|-----------------------------------|-----|-------|-------|--------|----------------|--------|----------------|----------------|-------|------|----------------|
| What is your gender identity? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| what is your genuer identity: | 14 | Wican | Wican | oig. | SIZC | Ivican | Sig. | SIZC | Wican | oig. | 3120 |
| Overall | 251 | 3.977 | 3.530 | *** | .488 | 3.513 | *** | .522 | 4.009 | | |
| Man | 81 | 4.134 | 3.596 | *** | .578 | 3.590 | *** | .603 | 4.030 | | |
| Woman | 143 | 3.910 | 3.577 | *** | .377 | 3.560 | *** | .409 | 4.015 | | |
| Non-binary | 1 | | N/A | | | N/A | | | N/A | | |
| Genderqueer/Gender non-conforming | 1 | | 3.077 | | | 3.002 | | | | | |
| Prefer to self-describe | 7 | 3.580 | 2.902 | | | 2.934 | | | | | |

^{*} p < .05, ** p < .01, *** p < .001

⁻⁻ indicates results redacted for confidentiality N/A indicates response option previously unavailable

Table 23. Student Focus Mean Comparisons by Gender Identity

| | BC | CCC | PACE Normbase Effect | | | \mathbf{N} | 2020 | | | | |
|-----------------------------------|-----|-------|-----------------------|------|--------|--------------|------|--------|-------|------|--------|
| XXII 4 * | | | | a. | Effect | | a: | Effect | | a. | Effect |
| What is your gender identity? | N | Mean | Mean | Sig. | size | Mean | Sig. | size | Mean | Sig. | size |
| Overall | 252 | 4.311 | 4.087 | *** | .340 | 4.089 | *** | .352 | 4.284 | | |
| Man | 82 | 4.410 | 4.114 | *** | .443 | 4.114 | *** | .469 | 4.297 | | |
| Woman | 143 | 4.275 | 4.124 | ** | .241 | 4.129 | ** | .246 | 4.280 | | |
| Non-binary | 1 | | N/A | | | N/A | | | N/A | | |
| Genderqueer/Gender non-conforming | 1 | | 3.790 | | | 3.900 | | | | | |
| Prefer to self-describe | 7 | 3.856 | 3.739 | | | 3.765 | | | | | |

^{*} p < .05, ** p < .01, *** p < .001

⁻⁻ indicates results redacted for confidentiality N/A indicates response option previously unavailable

Table 24. Supervisory Relationships Mean Comparisons by Gender Identity

| | BC | CCC | PACE Normbase Effect | | | N | 1ediu r | n | 2020 | | |
|-----------------------------------|-----|-------|-----------------------|------|----------------|-------|----------------|----------------|-------|------|----------------|
| What is your gender identity? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 252 | 4.161 | 3.911 | *** | .283 | 3.904 | *** | .296 | 4.198 | | |
| Man | 82 | 4.312 | 3.956 | *** | .407 | 3.950 | *** | .418 | 4.328 | | |
| Woman | 143 | 4.094 | 3.952 | * | .166 | 3.948 | * | .172 | 4.165 | | |
| Non-binary | 1 | | N/A | | | N/A | | | N/A | | |
| Genderqueer/Gender non-conforming | 1 | | 3.501 | | | 3.511 | | | | | |
| Prefer to self-describe | 7 | 3.341 | 3.457 | | | 3.586 | | | | | |

^{*} p < .05, ** p < .01, *** p < .001

⁻⁻ indicates results redacted for confidentiality N/A indicates response option previously unavailable

Table 25. Teamwork Mean Comparisons by Gender Identity

| | BC | CCC | PACI | E Norr | nbase | | | | | | |
|-----------------------------------|-----|-------|-------|--------|----------------|-------|------|----------------|-------|------|----------------|
| What is your gender identity? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 251 | 4.227 | 3.966 | *** | .275 | 3.982 | *** | .266 | 4.183 | | |
| Man | 81 | 4.292 | 4.028 | ** | .289 | 4.043 | * | .283 | 4.298 | | |
| Woman | 143 | 4.224 | 3.999 | ** | .241 | 4.013 | ** | .231 | 4.172 | | |
| Non-binary | 1 | | N/A | | | N/A | | | N/A | | |
| Genderqueer/Gender non-conforming | 1 | | 3.565 | | | 3.591 | | | | | |
| Prefer to self-describe | 7 | 3.419 | 3.567 | | | 3.728 | | | | | |

^{*} p < .05, ** p < .01, *** p < .001

⁻⁻ indicates results redacted for confidentiality N/A indicates response option previously unavailable

Table 26. Overall Mean Comparisons by Gender Identity

| | BC | CCC | PACE Normbase | | | | | | | | |
|-----------------------------------|-----|-------|---------------|------|----------------|-------|------|----------------|-------|------|----------------|
| What is your gender identity? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 252 | 4.146 | 3.836 | | .412 | 3.831 | *** | .433 | 4.157 | 516. | 5120 |
| Man | 82 | 4.272 | 3.886 | *** | .505 | 3.886 | *** | .524 | 4.216 | | |
| Woman | 143 | 4.095 | 3.878 | *** | .301 | 3.875 | *** | .317 | 4.150 | | |
| Non-binary | 1 | | N/A | | | N/A | | | N/A | | |
| Genderqueer/Gender non-conforming | 1 | | 3.443 | | | 3.450 | | | | | |
| Prefer to self-describe | 7 | 3.563 | 3.359 | | | 3.437 | | | | | |

^{*} p < .05, ** p < .01, *** p < .001

⁻⁻ indicates results redacted for confidentiality N/A indicates response option previously unavailable

Figure 6. Overall Climate by Gender Identity

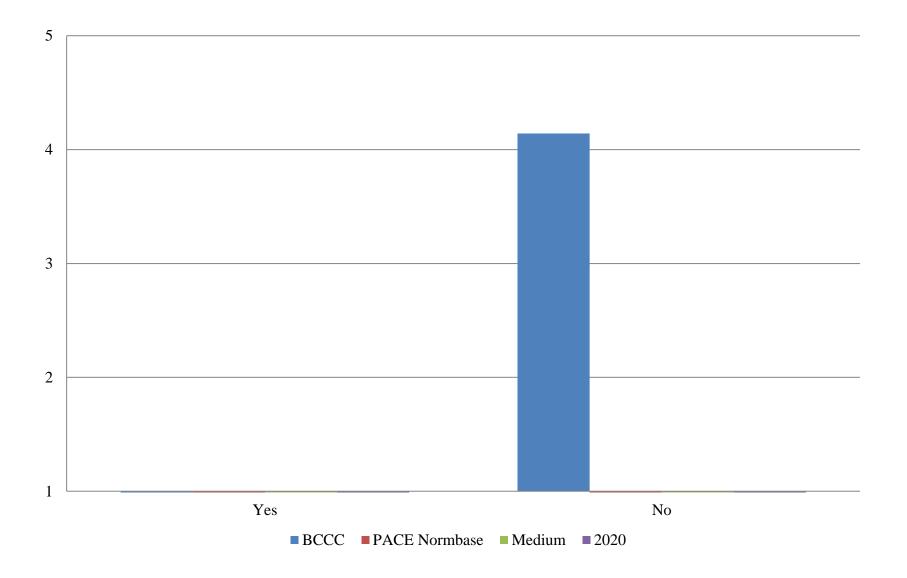


Table 27. Institutional Structure Mean Comparisons by Gender Identity (Transgender)

| | BC | CCC | PACE Normbase | | | N | Aediu r | n | | | |
|---------------------------------|-----|-------|---------------|------|--------|------|----------------|--------|------|------|--------|
| | | | | | Effect | | | Effect | | | Effect |
| Do you identify as transgender? | N | Mean | Mean | Sig. | size | Mean | Sig. | size | Mean | Sig. | size |
| Overall | 251 | 3.977 | N/A | | | N/A | | | N/A | | |
| Yes | 1 | | N/A | | | N/A | | | N/A | | |
| No | 226 | 3.973 | N/A | | | N/A | | | N/A | | |

Table 28. Student Focus Mean Comparisons by Gender Identity (Transgender)

| | BC | CCC | PACE Normbase | | | N | Aediu r | n | | | |
|---------------------------------|-----|-------|---------------|------|--------|------|----------------|--------|------|------|--------|
| | | | | | Effect | | | Effect | | | Effect |
| Do you identify as transgender? | N | Mean | Mean | Sig. | size | Mean | Sig. | size | Mean | Sig. | size |
| Overall | 252 | 4.311 | N/A | | | N/A | | | N/A | | |
| Yes | 1 | | N/A | | | N/A | | | N/A | | |
| No | 227 | 4.310 | N/A | | | N/A | | | N/A | | |

Table 29. Supervisory Relationships Mean Comparisons by Gender Identity (Transgender)

| | BCCC | | PACE Normbase | | nbase | oase Medium | | | | 2020 | |
|---------------------------------|------|-------|---------------|------|----------------|-------------|------|----------------|-------|------|----------------|
| Do you identify as transgender? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 252 | 4.161 | 3.911 | *** | .283 | 3.904 | *** | .296 | 4.198 | | |
| Yes | 1 | | 3.636 | | | 3.719 | | | | | |
| No | 227 | 4.152 | 3.953 | *** | .230 | 3.948 | *** | .238 | 4.203 | | |

Table 30. Teamwork Mean Comparisons by Gender Identity (Transgender)

| | BC | CCC | PACE Normbase | | | N | Aediu i | n | | | |
|---------------------------------|-----|-------|---------------|------|----------------|------|----------------|----------------|------|------|----------------|
| Do you identify as transgender? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 251 | 4.227 | N/A | | | N/A | | | N/A | | |
| Yes | 1 | | N/A | | | N/A | | | N/A | | |
| No | 226 | 4.227 | N/A | | | N/A | | | N/A | | |

Table 31. Overall Mean Comparisons by Gender Identity (Transgender)

| | BC | CCC | PACE Normbase | | | | | | | | |
|---------------------------------|-----|-------|---------------|------|----------------|------|------|----------------|------|------|----------------|
| Do you identify as transgender? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Do you identify as transgender: | IN | Mean | Mean | Sig. | SIZE | Mean | Sig. | SIZE | Mean | Sig. | SIZE |
| Overall | 252 | 4.146 | N/A | | | N/A | | | N/A | | |
| | | | | | | | | | | | |
| Yes | 1 | | N/A | | | N/A | | | N/A | | |
| | | | | | | | | | | | |
| No | 227 | 4.141 | N/A | | | N/A | | | N/A | | |

Figure 7. Overall Climate by Years at this Institution

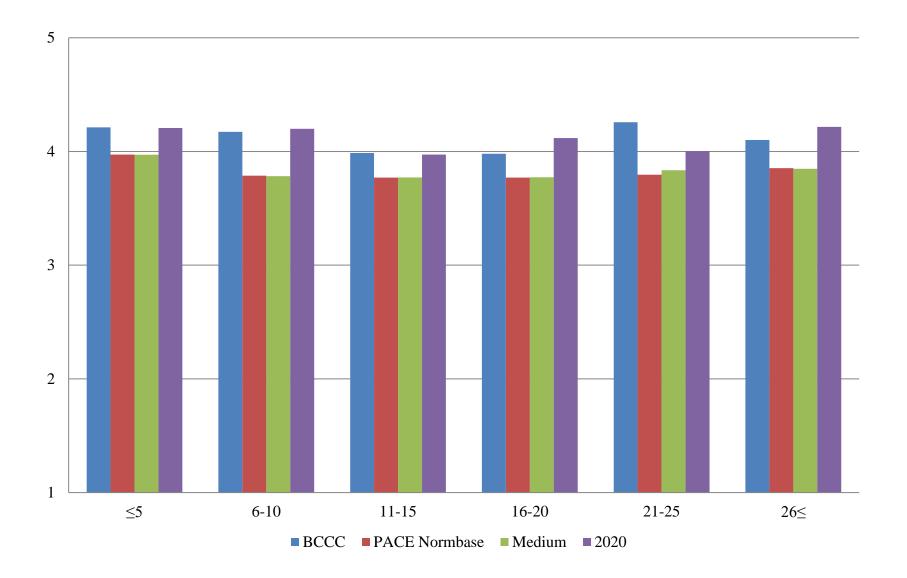


Table 32. Institutional Structure Mean Comparisons by Years at this Institution

| | BC | CCC | PACE Normbase Effect | | | N | Iediu r | n | 2020 | | |
|---|-----|-------|-----------------------|------|----------------|-------|----------------|----------------|-------|------|----------------|
| How many years have you worked at this institution? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 251 | 3.977 | 3.530 | *** | .488 | 3.513 | *** | .522 | 4.009 | | |
| 5 years or less | 97 | 4.127 | 3.736 | *** | .448 | 3.722 | *** | .484 | 4.092 | | |
| 6-10 years | 55 | 3.995 | 3.450 | *** | .595 | 3.433 | *** | .620 | 4.089 | | |
| 11-15 years | 39 | 3.712 | 3.427 | | | 3.424 | * | .328 | 3.753 | | |
| 16-20 years | 15 | 3.781 | 3.416 | | | 3.411 | | | 3.952 | | |
| 21-25 years | 12 | 4.033 | 3.424 | * | .672 | 3.469 | * | .648 | 3.583 | | |
| 26 years or more | 13 | 3.889 | 3.513 | | | 3.477 | | | 4.037 | | |

Table 33. Student Focus Mean Comparisons by Years at this Institution

| | BC | CCC | | | | N | n | 2020 | | | |
|---|-----|-------|-------|------|----------------|-------|------|----------------|-------|------|----------------|
| How many years have you worked at this institution? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 252 | 4.311 | 4.087 | *** | .340 | 4.089 | *** | .352 | 4.284 | | |
| 5 years or less | 98 | 4.312 | 4.155 | * | .238 | 4.157 | * | .247 | 4.325 | | |
| 6-10 years | 55 | 4.364 | 4.056 | *** | .471 | 4.059 | *** | .481 | 4.346 | | |
| 11-15 years | 39 | 4.255 | 4.056 | | | 4.063 | | | 4.063 | | |
| 16-20 years | 15 | 4.175 | 4.071 | | | 4.071 | | | 4.249 | | |
| 21-25 years | 12 | 4.525 | 4.107 | * | .672 | 4.133 | * | .665 | 4.292 | | |
| 26 years or more | 13 | 4.203 | 4.141 | | | 4.135 | | | 4.302 | | |

Table 34. Supervisory Relationships Mean Comparisons by Years at this Institution

| | BC | CCC | Effect | | | N | | 2020 | | | |
|---|-----|-------|--------|------|----------------|-------|------|----------------|-------|------|----------------|
| How many years have you worked at this institution? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 252 | 4.161 | 3.911 | *** | .283 | 3.904 | *** | .296 | 4.198 | | |
| 5 years or less | 98 | 4.217 | 4.041 | * | .208 | 4.039 | * | .213 | 4.216 | | |
| 6-10 years | 55 | 4.166 | 3.873 | * | .329 | 3.861 | * | .346 | 4.214 | | |
| 11-15 years | 39 | 3.988 | 3.842 | | | 3.836 | | | 4.102 | | |
| 16-20 years | 15 | 4.005 | 3.838 | | | 3.839 | | | 4.137 | | |
| 21-25 years | 12 | 4.231 | 3.873 | | | 3.914 | | | 4.161 | | |
| 26 years or more | 13 | 4.231 | 3.921 | | _ | 3.941 | | | 4.316 | | |

Table 35. Teamwork Mean Comparisons by Years at this Institution

| | BC | CCC | PACE Normbase Effect | | | | | | | | |
|---|-----|-------|-----------------------|------|----------------|-------|------|----------------|-------|------|----------------|
| How many years have you worked at this institution? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 251 | 4.227 | 3.966 | *** | .275 | 3.982 | *** | .266 | 4.183 | | |
| 5 years or less | 97 | 4.233 | 4.075 | | | 4.090 | | | 4.201 | | |
| 6-10 years | 55 | 4.255 | 3.926 | * | .339 | 3.953 | * | .324 | 4.195 | | |
| 11-15 years | 39 | 4.184 | 3.917 | | | 3.928 | | | 4.063 | | |
| 16-20 years | 15 | 4.117 | 3.923 | | | 3.944 | | | 4.216 | | |
| 21-25 years | 12 | 4.347 | 3.954 | | | 3.985 | | | 4.148 | | |
| 26 years or more | 13 | 4.174 | 4.002 | | | 4.009 | | | 4.228 | | |

Table 36. Overall Mean Comparisons by Years at this Institution

| | BC | CCC | | | | N | n | 2020 | | | |
|---|-----|-------|-------|------|----------------|-------|------|----------------|-------|------|----------------|
| How many years have you worked at this institution? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 252 | 4.146 | 3.836 | *** | .412 | 3.831 | *** | .433 | 4.157 | | |
| 5 years or less | 98 | 4.212 | 3.973 | ** | .324 | 3.971 | *** | .341 | 4.207 | | |
| 6-10 years | 55 | 4.172 | 3.787 | *** | .515 | 3.783 | *** | .532 | 4.200 | | |
| 11-15 years | 39 | 3.987 | 3.770 | | | 3.772 | | | 3.973 | | |
| 16-20 years | 15 | 3.981 | 3.770 | | | 3.772 | | | 4.118 | | |
| 21-25 years | 12 | 4.257 | 3.796 | * | .635 | 3.834 | * | .613 | 4.004 | | |
| 26 years or more | 13 | 4.100 | 3.853 | | | 3.848 | | | 4.216 | | |

Figure 8. Overall Climate by Years in Higher Education

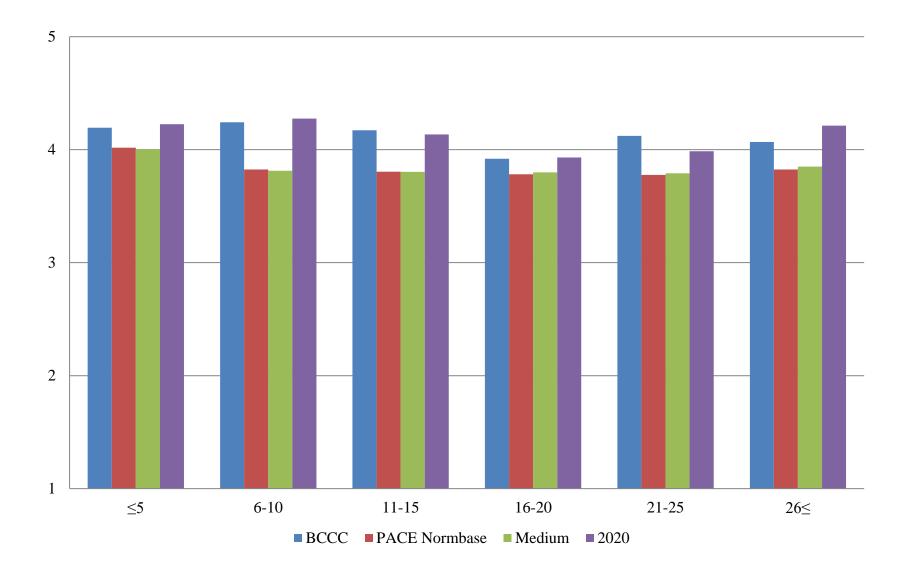


Table 37. Institutional Structure Mean Comparisons by Years in Higher Education

| | BC | CCC | PACE Normbase Effect | | | N | n | 2020 | | | |
|---|-----|-------|-----------------------|------|----------------|-------|------|----------------|-------|------|----------------|
| How many years have you worked in higher education? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 251 | 3.977 | 3.530 | *** | .488 | 3.513 | *** | .522 | 4.009 | | |
| 5 years or less | 73 | 4.100 | 3.807 | ** | .347 | 3.776 | *** | .399 | 4.111 | | |
| 6-10 years | 50 | 4.085 | 3.510 | *** | .633 | 3.489 | *** | .667 | 4.194 | | |
| 11-15 years | 39 | 4.032 | 3.473 | *** | .617 | 3.464 | *** | .648 | 3.964 | | |
| 16-20 years | 29 | 3.750 | 3.436 | | | 3.449 | | | 3.739 | | |
| 21-25 years | 17 | 3.741 | 3.412 | | | 3.425 | | | 3.618 | | |
| 26 years or more | 21 | 3.829 | 3.482 | | | 3.492 | | | 3.992 | | |

Table 38. Student Focus Mean Comparisons by Years in Higher Education

| | BC | CCC | | | | N | n | 2020 | | | |
|---|-----|-------|-------|------|----------------|-------|------|----------------|-------|------|----------------|
| How many years have you worked in higher education? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 252 | 4.311 | 4.087 | *** | .340 | 4.089 | *** | .352 | 4.284 | | |
| 5 years or less | 73 | 4.315 | 4.188 | | | 4.190 | | | 4.374 | | |
| 6-10 years | 51 | 4.390 | 4.064 | *** | .489 | 4.058 | *** | .507 | 4.414 | | |
| 11-15 years | 39 | 4.397 | 4.073 | ** | .497 | 4.075 | ** | .519 | 4.237 | | |
| 16-20 years | 29 | 4.158 | 4.062 | | | 4.067 | | | 4.051 | | |
| 21-25 years | 17 | 4.356 | 4.076 | | | 4.091 | | | 4.271 | | |
| 26 years or more | 21 | 4.134 | 4.112 | | | 4.137 | | | 4.281 | | |

Table 39. Supervisory Relationships Mean Comparisons by Years in Higher Education

| | BCCC PACE Normbase Effect | | | | N | 1ediu r | n | 2020 | | | |
|---|----------------------------|-------|-------|------|----------------|----------------|------|----------------|-------|------|----------------|
| How many years have you worked in higher education? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 252 | 4.161 | 3.911 | *** | .283 | 3.904 | *** | .296 | 4.198 | | |
| 5 years or less | 73 | 4.192 | 4.072 | | | 4.058 | | | 4.211 | | |
| 6-10 years | 51 | 4.264 | 3.913 | ** | .397 | 3.896 | ** | .415 | 4.269 | | |
| 11-15 years | 39 | 4.119 | 3.884 | | | 3.878 | | | 4.197 | | |
| 16-20 years | 29 | 3.844 | 3.859 | | | 3.879 | | | 4.031 | | |
| 21-25 years | 17 | 4.231 | 3.856 | | | 3.861 | | | 4.091 | | |
| 26 years or more | 21 | 4.231 | 3.895 | | | 3.927 | | | 4.353 | | |

Table 40. Teamwork Mean Comparisons by Years in Higher Education

| | BC | CCC | | | nbase | | | | 2020 | | |
|---|-----|-------|-------|------|----------------|-------|------|----------------|-------|------|----------------|
| How many years have you worked in higher education? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 251 | 4.227 | 3.966 | *** | .275 | 3.982 | *** | .266 | 4.183 | | |
| 5 years or less | 73 | 4.179 | 4.105 | | | 4.105 | | | 4.201 | | |
| 6-10 years | 50 | 4.352 | 3.958 | ** | .408 | 3.974 | ** | .402 | 4.267 | | |
| 11-15 years | 39 | 4.234 | 3.942 | | | 3.959 | | | 4.227 | | |
| 16-20 years | 29 | 4.075 | 3.937 | | | 3.972 | | | 3.943 | | |
| 21-25 years | 17 | 4.382 | 3.938 | | | 3.961 | | | 4.117 | | |
| 26 years or more | 21 | 4.203 | 3.972 | | | 4.012 | | | 4.277 | | |

Table 41. Overall Mean Comparisons by Years in Higher Education

| | BC | CCC | | | | | | 2020 | | | |
|---|-----|-------|-------|------|----------------|-------|------|----------------|-------|------|----------------|
| How many years have you worked in higher education? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| Overall | 252 | 4.146 | 3.836 | *** | .412 | 3.831 | *** | .433 | 4.157 | | |
| 5 years or less | 73 | 4.194 | 4.017 | * | .244 | 4.005 | * | .272 | 4.225 | | |
| 6-10 years | 51 | 4.243 | 3.824 | *** | .556 | 3.813 | *** | .580 | 4.275 | | |
| 11-15 years | 39 | 4.172 | 3.805 | ** | .491 | 3.804 | ** | .511 | 4.136 | | |
| 16-20 years | 29 | 3.920 | 3.783 | | | 3.799 | | | 3.930 | | |
| 21-25 years | 17 | 4.123 | 3.777 | | | 3.791 | | | 3.987 | | |
| 26 years or more | 21 | 4.068 | 3.825 | | | 3.850 | | | 4.213 | | |

Figure 9. Overall Climate by Age

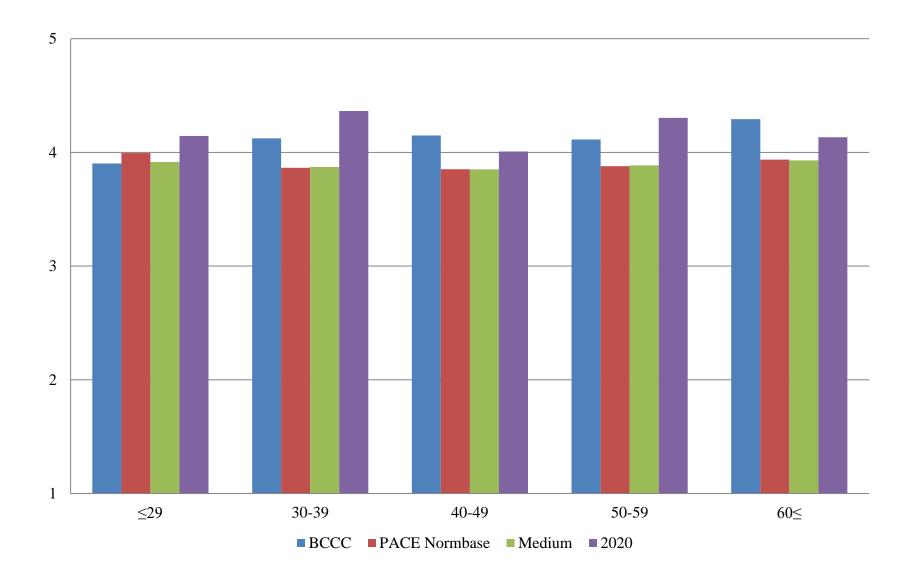


Table 42. Institutional Structure Mean Comparisons by Age

| | BC | CCC | PACE Normbase Effect | | | | | | 2020 | | |
|-------------------|-----|-------|-----------------------|------|------|-------|------|--------|-------|------|--------|
| WI 41 0 | | | | ~. | | | | Effect | | ~. | Effect |
| What is your age? | N | Mean | Mean | Sig. | size | Mean | Sig. | size | Mean | Sig. | size |
| Overall | 251 | 3.977 | 3.530 | *** | .488 | 3.513 | *** | .522 | 4.009 | | |
| 29 or younger | 13 | 3.815 | 3.764 | | | 3.660 | | | 3.999 | | |
| 30-39 | 48 | 3.935 | 3.555 | ** | .422 | 3.544 | ** | .446 | 4.201 | | |
| 40-49 | 59 | 4.002 | 3.546 | *** | .504 | 3.538 | *** | .528 | 3.890 | | |
| 50-59 | 48 | 3.924 | 3.582 | ** | .378 | 3.584 | ** | .387 | 4.221 | * | 442 |
| 60 or older | 52 | 4.149 | 3.663 | *** | .543 | 3.644 | *** | .582 | 3.907 | | |

Table 43. Student Focus Mean Comparisons by Age

| | BC | CCC | PACE Normbase Effect | | | | | | 2020 | | |
|-------------------|-----|-------|-----------------------|------|----------------|-------|------|----------------|-------|------|----------------|
| What is your age? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| what is your age: | IN | Wiean | Wiean | Sig. | SIZE | Wiean | Sig. | SIZE | Mean | oig. | SIZE |
| Overall | 252 | 4.311 | 4.087 | *** | .340 | 4.089 | *** | .352 | 4.284 | | |
| 29 or younger | 13 | 4.017 | 4.137 | | | 4.074 | | | 4.155 | | |
| 30-39 | 48 | 4.324 | 4.076 | ** | .375 | 4.081 | ** | .382 | 4.437 | | |
| 40-49 | 59 | 4.366 | 4.087 | ** | .427 | 4.082 | *** | .458 | 4.151 | | |
| 50-59 | 48 | 4.306 | 4.134 | | | 4.151 | | | 4.410 | | |
| 60 or older | 53 | 4.343 | 4.176 | | | 4.176 | * | .279 | 4.272 | | |

Table 44. Supervisory Relationships Mean Comparisons by Age

| | BC | CCC | PACE Normbase | | | Medium | | | 2020 | | |
|-------------------|-----|-------|---------------|------|----------------|--------|------|----------------|-------|------|----------------|
| What is your age? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size |
| what is your age: | IN | Wiean | Mean | Sig. | SIZE | Wiean | Sig. | SIZE | Wiean | Sig. | SIZE |
| Overall | 252 | 4.161 | 3.911 | *** | .283 | 3.904 | *** | .296 | 4.198 | | |
| 29 or younger | 13 | 3.905 | 4.069 | | | 3.980 | | | 4.237 | | |
| 30-39 | 48 | 4.114 | 3.966 | | | 3.981 | | | 4.444 | * | 505 |
| 40-49 | 59 | 4.124 | 3.937 | | | 3.929 | | | 4.030 | | |
| 50-59 | 48 | 4.109 | 3.943 | | | 3.942 | | | 4.288 | | |
| 60 or older | 53 | 4.389 | 3.988 | *** | .468 | 3.979 | *** | .484 | 4.229 | | |

Table 45. Teamwork Mean Comparisons by Age

| | BCCC PAC | | | PACE Normbase | | | Medium | | | 2020 | | |
|-------------------|----------|-------|-------|---------------|----------------|-------|--------|----------------|-------|------|----------------|--|
| What is your age? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size | |
| Overall | 251 | 4.227 | 3.966 | *** | .275 | 3.982 | *** | .266 | 4.183 | | | |
| 29 or younger | 13 | 3.936 | 4.131 | | | 4.099 | | | 4.292 | | | |
| 30-39 | 48 | 4.231 | 4.011 | | | 4.058 | | | 4.448 | | | |
| 40-49 | 59 | 4.147 | 3.986 | | | 4.010 | | | 4.019 | | | |
| 50-59 | 48 | 4.235 | 3.989 | | | 4.000 | | | 4.326 | | | |
| 60 or older | 52 | 4.390 | 4.051 | ** | .374 | 4.050 | ** | .384 | 4.144 | | | |

Table 46. Overall Mean Comparisons by Age

| | BCCC PA | | | PACE Normbase | | | Medium | | | 2020 | | |
|-------------------|---------|-------|-------|---------------|----------------|-------|--------|----------------|-------|------|----------------|--|
| What is your age? | N | Mean | Mean | Sig. | Effect size | Mean | Sig. | Effect size | Mean | Sig. | Effect size | |
| Overall | 252 | 4.146 | 3.836 | *** | .412 | 3.831 | *** | .433 | 4.157 | | | |
| 29 or younger | 13 | 3.902 | 3.994 | | | 3.915 | | | 4.145 | | | |
| 30-39 | 48 | 4.123 | 3.864 | * | .349 | 3.872 | * | .352 | 4.364 | | | |
| 40-49 | 59 | 4.149 | 3.852 | ** | .401 | 3.850 | ** | .416 | 4.008 | | | |
| 50-59 | 48 | 4.114 | 3.879 | * | .315 | 3.886 | * | .317 | 4.303 | | | |
| 60 or older | 53 | 4.292 | 3.937 | *** | .483 | 3.929 | *** | .515 | 4.134 | | | |