BARTON COUNTY COMMUNITY COLLEGE GENERAL, POST SECONDARY, AND EMPLOYEE BENEFITS FUNDS FLOW ACTIVITY - PERIOD ENDED FEBRUARY 28, 2017

| | 2016-2017 BUDGET | PERIOD ENDED 02/28/17 | YTD AVAILABLE | % AVAILABLE |
|--|-----------------------------------|---------------------------------|-------------------------------|--------------------------|
| Fund Balance, Beginning | 15,296,783 | 15,296,783 | | |
| Tuition and Fees Tuition AR (difference between current & year end) | 14,142,820 0 | 9,445,502 -1,631,010 | 4,697,319 | 33.21 |
| Local Taxes | 7,948,688 | 5,086,752 | 2,861,936 | 36.01 |
| State Aid Other Taxes Other | 7,798,433 1,225,000 341,000 | 7,762,873 715,853 441,387 | 35,560 509,147 -100,387 | 0.46 41.56 (29.44) |
| Total Revenue | 31,455,941 | 21,821,357 | 8,003,574 | 25.44% |
| Expenditures: | | | | |
| Instruction (100) | 15,301,736 | 9,144,523 | 6,157,213 | 40.24 |
| Academic Support (200, 400) | 4,158,053 | 2,241,722 | 1,916,331 | 46.09 |
| Student Services (300, 500, 800) | 3,066,179 | 2,008,849 | 1,057,330 | 34.48 |
| Institutional Support (600, 900) Physical Plant Operations (700) | 6,452,321 4,337,150 | 4,356,964 2,055,579 | 2,095,357 2,281,571 | 32.47 52.61 |
| Total Expenditures | 33,315,439 | 19,807,636 | 13,507,803 | 40.55% |
| Fund Balance, Ending | 13,437,285 | 17,310,504 | | |

Claims over \$5,000 (General & PTE)

| Great Bend Post Office | F 000 00 | Dull Mailing |
|--------------------------------|-----------|----------------------------------|
| | 5,000.00 | Bulk Mailing |
| Tutor.com, Inc | 5,250.00 | Tutor.com 150 hours |
| New Boston Creative Group, LLC | 5,576.11 | Media Mgmt, Campain Development |
| Fleet Services | 5,650.36 | Gasoline Purchased |
| Quality Image Publishing Inc | 5,700.00 | Fort Riley Print Ads |
| Rave Mobile Safety | 6,000.00 | Rave Panic Button/Rave Guardian |
| Visa Card Center | 6,360.17 | Perkins Monthly |
| EMSI - Economic Modeling Speci | 7,500.00 | Economic Impact Study 17 Payment |
| CenterPoint Energy Services Re | 8,021.64 | Commerical Transport Charges/Nat |
| WRM America Managing General A | 8,526.10 | Insurance Premium |
| Nex-Tech Rural Telephone - Hay | 10,082.20 | College Phones/Wireless Link fro |
| United Heartland | 10,592.00 | Work Comp Premium |
| USD 489 Hays | 13,575.00 | Instruct/Manges,Balman,Maska,Gal |
| Enrollment Rx LLC | 15,000.00 | Jitterbit Portal RX for Jan.2017 |
| Turnitin LLC | 16,333.50 | Turnitin.com Term: 2/2017-2/2018 |
| Midwest Energy - Hays | 22,302.93 | College Electricity |
| Willdan Energy Solutions | 28,000.00 | Energy 360 Engineering |
| Dove Buick Olds Cadillac Inc | 56,595.00 | 2017 Chevy Express 3500 Van |

Previous Month Oil Revenue =

\$896.49

* Expenditures are divided by program. Program distinctions are recognized by all Higher Ed institutions. Federal reports are reported by program. ** Cash reserve at the end of the year to be maintained at 24% of the budget (change in dates that we receive property taxes inflates the percentage).

BARTON COUNTY COMMUNITY COLLEGE GENERAL, VOCATIONAL, AND EMPLOYEE BENEFITS FUNDS FLOW ACTIVITY - PERIOD ENDED FEBRUARY 29, 2016

| | | PERIOD | | |
|---------------------------------------|------------|------------|------------|-----------|
| | 2015-2016 | ENDED | YTD | % |
| | BUDGET | 02/29/16 | AVAILABLE | AVAILABLE |
| Fund Balance, Beginning | 12,888,581 | 12,888,581 | | |
| Tuition and Fees | 13,570,538 | 10,112,125 | 3,458,414 | 25.48 |
| Tuition AR (difference between years) | | -2,564,327 | | |
| Local Taxes | 7,788,397 | 5,643,874 | 2,144,523 | 27.53 |
| State Aid | 8,135,034 | 8,008,293 | 126,741 | 1.56 |
| Other Taxes | 1,100,000 | 816,988 | 283,012 | 25.73 |
| Other | 356,000 | 247,045 | 108,955 | 30.61 |
| Total Revenue | 30,949,969 | 22,263,997 | 6,121,645 | 19.78% |
| Expenditures: | | | | |
| Instruction (100) | 14,633,352 | 9,486,628 | 5,146,724 | 35.17 |
| Academic Support (200, 400) | 4,202,252 | 2,446,447 | 1,755,805 | 41.78 |
| Student Services (300, 500, 800) | 2,920,563 | 1,967,722 | 952,841 | 32.63 |
| Institutional Support (600, 900) | 6,185,179 | 4,156,697 | 2,028,482 | 32.80 |
| Physical Plant Operations (700) | 3,950,854 | 2,021,790 | 1,929,064 | 48.83 |
| Total Expenditures | 31,892,200 | 20,079,284 | 11,812,916 | 37.04% |
| Fund Balance, Ending | 11,946,350 | 15,073,294 | | |

Claims over \$5,000 (General & PTE)

| Visa Card Center | 5,000.00 | Oshiro Monthly |
|-------------------------------|-----------|-------------------------------|
| Ellucian Company LP | 5,841.00 | Canvas/Banner Conversion Work |
| WRM America Managing General | 6,460.28 | Insurance Premium |
| Moeder Plumbing Heating & Air | 6,906.00 | Furnace-A/C 1025 Main |
| Ellucian Company LP | 9,108.00 | Canvas Integration Build |
| USD 405-Lyons | 11,462.50 | Instruction |
| Stanion Wholesale Elec Co Inc | 13,296.00 | Campus Pole Lights |
| United Heartland | 16,434.00 | Work Comp Premium |
| USD 489 Hays | 17,252.50 | Instruction |
| Pearson eCollege | 21,132.00 | Winter Intersession 2015 |
| Midwest Energy - Hays | 23,965.20 | College Power |

Previous Month Oil Revenue =

\$514.41

* Expenditures are divided by program. Program distinctions are recognized by all Higher Ed institutions. Federal reports are reported by program.

** Cash reserve at the end of the year to be maintained at 24% of the budget (change in dates that we receive property taxes inflates the percentage).

02/28/2017 Financial Statement Detail:

General and Post-Secondary Fund Revenue –Decrease of \$442,640 over the same time last year.

Assuming all 12 months expenditures are equal, as of 02-28-17 our expenditures should be at 67%. Our current expenditures are at 60%.

Expenditure breakdown (increase/decrease) as compared to last year:

| | | | Student | Institutional | Physical | |
|------------|-------------|------------------|------------|---------------|-----------|-------------|
| _ | Instruction | Academic Support | Services | Support | Plant | Total |
| | | | | | | |
| Salaries | -113,852.57 | -41,850.86 | 48,717.55 | -79,660.91 | 24,262.85 | -162,383.94 |
| Benefits | -19,992.16 | -2,725.51 | 18,864.95 | 106,308.21 | 2,683.49 | 105,138.98 |
| Operations | -208,260.63 | -160,149.24 | -26,455.33 | 173,619.35 | 6,842.55 | -214,403.30 |
| Total | -342,105.36 | -204,725.61 | 41,127.17 | 200,266.65 | 33,788.89 | -271,648.26 |

Our cash reserves as of 02-28-17 were 52% as compared to 51% at the same time last year. This is an increase in reserves of \$1,342,218 as compared to last year.

Barton Community College

March 14, 2017 Study Session

17-18 Academic Year

Tuition & Fees

AY18 Tuition & Fees

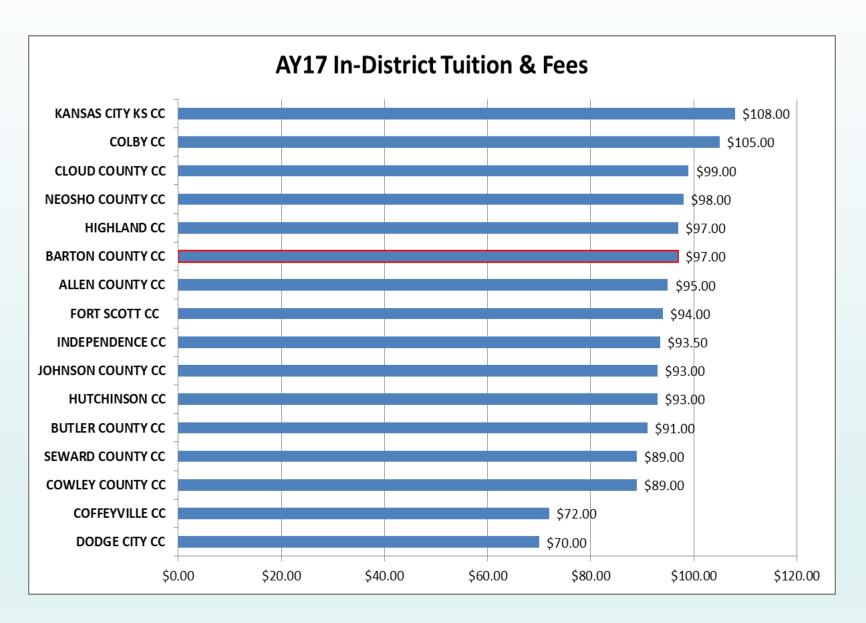
For the most part, Barton's Tuition & Fee rates fall in the middle of the Community Colleges. Considerations:

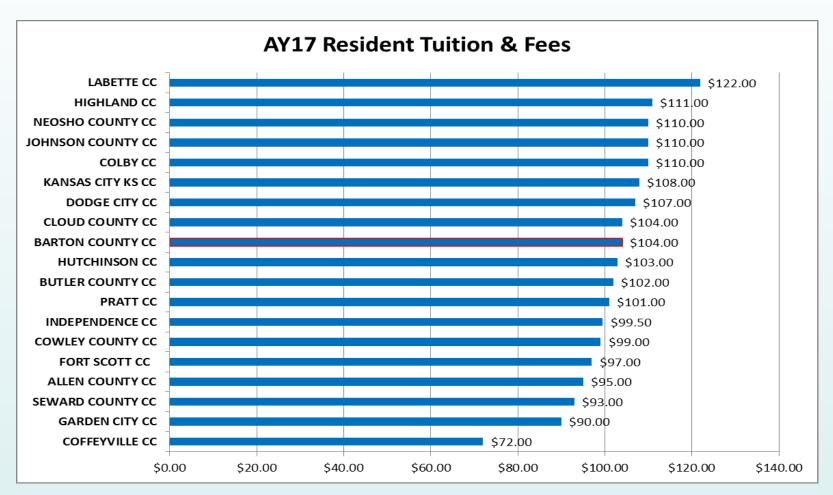
- Due to the drop in valuation, Barton has lowered it's tax request the past two years (total of \$1,850,000). We have planned to make up for this with cash reserves (if necessary).
- Our FY17 Budget is set with a \$1,860,000 deficit.
- We have been fortunate to have continued growth, which has eliminated the need to use our reserves, however current credit hour production shows a decline for FY17.
- Current aggressive recruiting from Fort Hays, Wichita State, & EduKan
- Current cut of 4% in FY17 State Aid (\$316,601). High probability that there will be additional cuts for FY17.

| • | State Oil | price: |
|---|-----------|--------|
|---|-----------|--------|

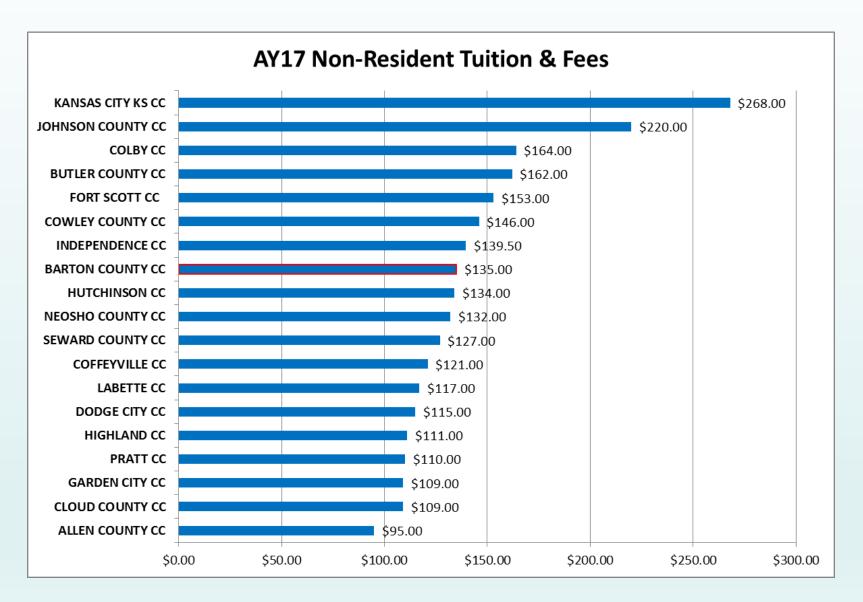
| | Valuation | \$/Barrel |
|------|--------------|-----------|
| 2014 | \$62,454,112 | \$84.00 |
| 2015 | \$25,079,997 | \$38.00 |
| 2016 | \$15,509,644 | \$27.00 |
| 2017 | ? | \$43.00 |

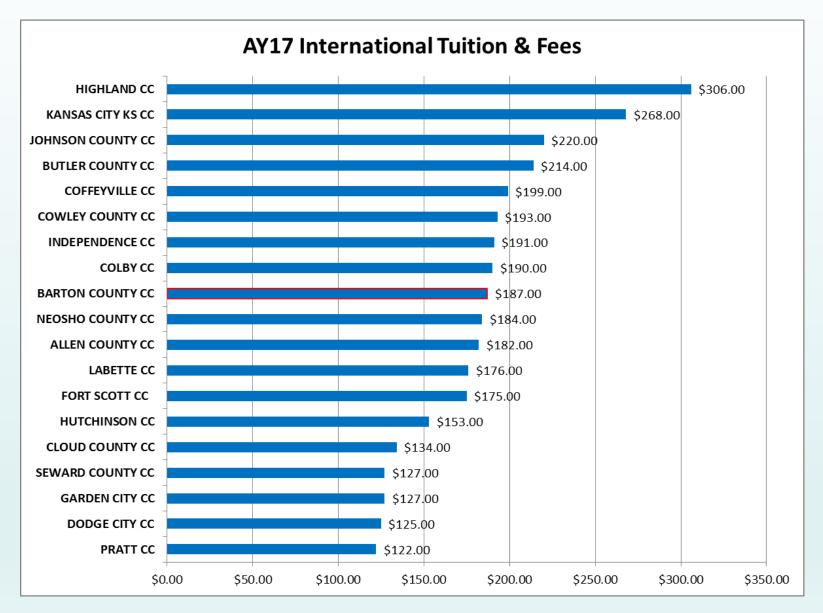
*Estimate of \$28,000,000 for the oil valuation

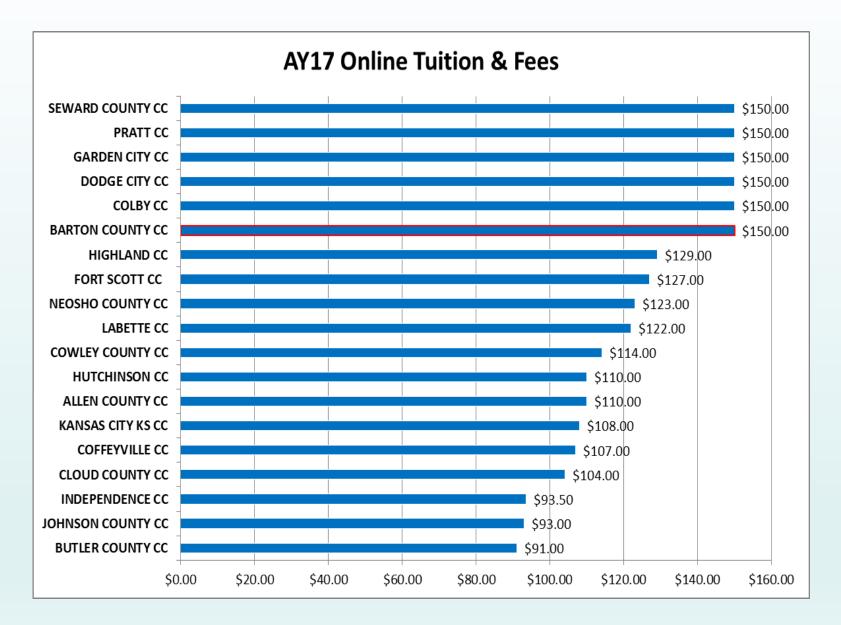




Barton's in-state T&F is \$104 per credit hour. Barton provides a \$7 per credit hour scholarship to students residing in Barton County (In-District).







Tuition & Fee History / Percent Change / Total T&F Revenue

| | In-State | | Out-of-State | | | International | | | BartOnline | | | | Total | | | | |
|----------------------|----------|-------|--------------|----------|---------|---------------|-------|----------|------------|-------|-------|----------|---------|------|-------|----------|--------------|
| | | | | % | | | | % | | | | % | | | | % | T&F |
| Academic Year | Tuition | Fees | Total | Increase | Tuition | Fees | Total | Increase | Tuition | Fees | Total | Increase | Tuition | Fees | Total | Increase | Revenue |
| 07-08 | \$49 | \$18 | \$67 | | \$68 | \$18 | \$86 | | \$127 | \$18 | \$145 | | \$125 | \$0 | \$125 | | \$5,919,630 |
| 08-09 | \$49 | \$22 | \$71 | 6.0% | \$68 | \$22 | \$90 | 4.7% | \$127 | \$22 | \$149 | 2.8% | \$125 | \$0 | \$125 | 0.0% | \$6,071,527 |
| 09-10 | \$49 | \$25 | \$74 | 4.2% | \$70 | \$25 | \$95 | 5.6% | \$127 | \$25 | \$152 | 2.0% | \$130 | \$0 | \$130 | 4.0% | \$6,577,764 |
| 10-11 | \$54 | \$30 | \$84 | 13.5% | \$85 | \$30 | \$115 | 21.1% | \$137 | \$30 | \$167 | 9.9% | \$130 | \$0 | \$130 | 0.0% | \$8,011,956 |
| 11-12 | \$57 | \$30 | \$87 | 3.6% | \$88 | \$30 | \$118 | 2.6% | \$140 | \$30 | \$170 | 1.8% | \$133 | \$0 | \$133 | 2.3% | \$9,089,801 |
| 12-13 | \$57 | \$30 | \$87 | 0.0% | \$88 | \$30 | \$118 | 0.0% | \$140 | \$30 | \$170 | 0.0% | \$133 | \$0 | \$133 | 0.0% | \$10,333,946 |
| 13-14 | \$59 | \$32 | \$91 | 4.6% | \$90 | \$32 | \$122 | 3.4% | \$142 | \$32 | \$174 | 2.4% | \$137 | \$0 | \$137 | 3.0% | \$11,966,379 |
| 14-15 (201501) | \$59 | \$32 | \$91 | 0.0% | \$90 | \$32 | \$122 | 0.0% | \$142 | \$32 | \$174 | 0.0% | \$137 | \$0 | \$137 | 0.0% | |
| 14-15 (201502 & 03) | \$65 | \$32 | \$97 | 6.6% | \$96 | \$32 | \$128 | 4.9% | \$148 | \$32 | \$180 | 3.4% | \$143 | \$0 | \$143 | 4.4% | \$13,612,593 |
| 15-16 | \$68 | \$32 | \$100 | 3.1% | \$99 | \$32 | \$131 | 2.3% | \$151 | \$32 | \$183 | 1.7% | \$146 | \$0 | \$146 | 2.1% | \$14,018,425 |
| 16-17 | \$72 | \$32 | \$104 | 4.0% | \$103 | \$32 | \$135 | 3.1% | \$155 | \$32 | \$187 | 2.2% | \$150 | \$0 | \$150 | 2.7% | |
| % Change since 07-08 | 46.9% | 77.8% | 55.2% | , o | 51.5% | 77.8% | 57.0% | | 22.0% | 77.8% | 29.0% | | 20.0% | 0.0% | 20.0% | | 136.8% |

AY18 Tuition & Fees

- Most of the Kansas Community College's enrollments and credit hour • production have decreased this past year, which in turn has reduced revenue for each college.
- The decrease in enrollment, and the decrease in state support, has • increased competition for student enrollments as it is the only way that most institutions are generating additional revenue.
- Unfortunately, the number of in-state students is limited, and the majority of ٠ college's potential growth is in the out-of-state student population. This is true for both online as well as face to face students.
- The Technical Colleges are able to count and claim all out of state students • as being in-state, which increases the competition for these students.
- So far 6 institutions have developed lower out of state rates to encourage additional enrollments. These out of state students bring additional revenue to the institutions through tuition, fees, housing revenue, etc. as well as additional dollars to the community. This may be something Barton would want to consider. 9

AY18

| What amount of additional revenue will a \$1 Increase generate? | | | | | | | | | |
|---|----------------|----------|----------|---------------------|-------------------|--|--|--|--|
| - ••• • | <u>Current</u> | • | | | <u>Additional</u> | | | | |
| <u>Tuition</u> | <u>Rate</u> | Increase | New Rate | <u>Scholarships</u> | <u>Revenue</u> | | | | |
| _ In County tuition increase | \$65 | \$1 | \$66 | \$3,220 | _ \$10,212.5 | | | | |
| - | • | | • | | • | | | | |
| Out of County tuition increase | \$72 | \$1 | \$73 | \$37,142 | \$7,932.5 | | | | |
| Out of State tuition increase | \$103 | \$1 | \$104 | \$2,468 | \$890.5 | | | | |
| International tuition increase | \$155 | \$1 | \$156 | \$1,173 | \$159.0 | | | | |
| BartOnline tuition increase | \$150 | \$1 | \$151 | \$565 _ | \$56,020.0 | | | | |
| | | | | _ | \$75,214.5 | | | | |
| | _ | | | | | | | | |
| In County fee increase | \$32 | \$1 | \$33 | \$0 | \$13,432.5 | | | | |
| Out of County fee increase | \$32 | \$1 | \$33 | \$32,999 | \$12,075.5 | | | | |
| Out of State fee increase | \$32 | \$1 | \$33 | \$766 | \$2,592.5 | | | | |
| International fee increase | \$32 | \$1 | \$33 | \$0 | \$1,332.0 | | | | |
| BartOnline Fee increase | \$0 | \$0 | \$0 | \$0 | \$0.0 | | | | |
| | | | | _ | \$29,432.5 | | | | |
| | | | Total | | \$104,647.0 | | | | |
| *Fees vary by campus (Technolog | gy fee, | | | | | | | | |
| general fee, etc.). | | | | | | | | | |

| <u>Tuition</u> | Current Rate | Increase | New Rate | <u>Scholarships</u> | <u>Additional</u> <u>Revenue</u> |
|--------------------------------|-----------------|------------|--------------|---------------------|-------------------------------------|
| In County tuition increase | \$65 | \$2 | \$67 | \$6,440 | - \$20,425.0 |
| Out of County tuition increase | \$72 | \$2 | \$07 \$74 | \$74,284 | \$15,865.0 |
| Out of State tuition increase | \$103 | -\$29 | \$74 | -\$71,572 | -\$25,824.5 |
| International tuition increase | \$155 | \$2 \$2 | \$157 | \$2,346 | \$318.0 |
| BartOnline tuition increase | \$150 | \$0 | \$150 | \$0 | \$0.0 |
| | | | | _ | \$10,783.5 |
| Fees | | | | | |
| In County fee increase | \$32 | \$2 | \$34 | \$0 | \$26,865.0 |
| Out of County fee increase | \$32 | \$2 | \$34 | \$65,998 | \$24,151.0 |
| Out of State fee increase | \$32 | \$2 | \$34 | \$1,532 | \$5,185.0 |
| International fee increase | \$32 | \$2 | \$34 | \$0 | \$2,664.0 |
| BartOnline Fee increase | \$0 | \$0 | \$0 | \$0 | \$0.0 |
| | | | | _ | \$58,865.0 |
| | | | Total | | \$69,648.5 |
| *Fees vary by campus (Technol | logy fee, | | | | · |
| general fee, etc.). | | | | | |

| Tuition | <u>Current</u> <u>Rate</u> | Increase | New Rate | <u>Scholarships</u> | <u>Additional</u> <u>Revenue</u> |
|--|-------------------------------|----------|----------|---------------------|-------------------------------------|
| In County tuition increase | \$65 | \$0 | \$65 | \$0 | \$0.0 |
| Out of County tuition increase | \$72 | \$0 | \$72 | \$0 | \$0.0 |
| Out of State tuition increase | \$103 | -\$31 | \$72 | -\$76,508 | -\$27,605.5 |
| International tuition increase | \$155 | \$0 | \$155 | \$0 | \$0.0 |
| BartOnline tuition increase | \$150 | \$0 | \$150 | \$0 | \$0.0 |
| | | | | _ | -\$27,605.5 |
| Fees | | | | | |
| In County fee increase | \$32 | \$4 | \$36 | \$0 | \$53,730.0 |
| Out of County fee increase | \$32 | \$4 | \$36 | \$131,996 | \$48,302.0 |
| Out of State fee increase | \$32 | \$4 | \$36 | \$3,064 | \$10,370.0 |
| International fee increase | \$32 | \$4 | \$36 | \$0 | \$5,328.0 |
| BartOnline Fee increase | \$0 | \$0 | \$0 | \$0 | \$0.0 |
| | | | | _ | \$117,730.0 |
| | | | Total | | \$90,124.5 |
| *Fees vary by campus (Technolo general fee, etc.). | ogy fee, | | | | |



