Barton Community College July 13, 2021 Study Session Operational Budget

The FY22 Operational Budget has been provided for the Board's consideration. The budget increases revenue by \$2,067,248 and increases expenditures by \$2,539,269 over last year's operational budget. Due to COVID, last year's operational budget was drastically reduced.

We ended FY21 with a carryover of \$710,022. This carryover was the result of varies changes that occurred throughout the year:

- Unfilled positions due to the challenges of hiring faculty and staff.
- CARES Funding offset eligible expenditures.
- Reduction in state aid did not occur.
- Reduction in expenses due to COVID.
- Approximately \$386,202 reduction in UOF expenses due to lower enrollments at Riley/Leavenworth.

A summary of the significant changes in the FY22 Budget is below for the Board's consideration:

| | General & | | | | |
|--------------------|---------------|------------------------------|---|---|---|
| Updated - 07/08/21 | PostSecondary | | Budget Summary | | Potential Challenges to Plan for: |
| | Fund | | | | |
| Revenue | FY-22 Budget | Difference from FY-21 Budget | | 1 | FY21 -Decreases in on-campus enrollment for Summer, Fall, Spring - resulting in decreased Tuition and Fee revenue. Anticipate lower T&F revenue for Fall of 22. |
| Tuition/Fees | \$12,843,500 | (\$121,500) | Credit Hour production calculated as being flat. T&F unchanged from FY21. | 2 | Property Taxes - Barton typically collects approximately 95% of taxes levied. Small valuation increase, however SB13 limits any additional tax revenue unless publication process is followed (Revenue Neutral). Delays budget process and forces the Trustees to increase or decrease the mill levy to remain revenue neutral. |
| Taxes | \$9,826,520 | \$236,580 | Estimated increase in valuation due to oil valuation increases from \$23 to \$38. | 3 | Stimulus dollars are restricted to specific uses (Federal). 50% of the dollars must be refunded directly to the students. |
| State Aid | \$8,846,635 | \$951,064 | Planned reduction for FY21 did not occur | 4 | 3% of Salary budget for Regular (FT/PT) wage changes, 10% for base adjunct wage changes (\$600 per credit hour changing to \$660 per credit hour) - Heilman - \$730,997. Adjunct wage level have not changed since 2016. Option B and C provided to the Trustees for regular employees. |
| Misc. | \$1,421,304 | \$1,001,104 | | 5 | Changes to the KDOC contract increase costs and reduce revenue. |
| Total Revenue | \$32,937,959 | \$2,067,248 | | | |

| Updated - 07/08/21 | General & PostSecondary Fund | | Budget Summary | |
|---|------------------------------|-------------|---|--|
| Expenses - Salaries & Benefits & Operations | | | | |
| Salaries | \$18,268,779 | \$1,338,317 | Includes new positions, replacement positions, and strategic plan additions | |
| All Benefits (SS, Insurance, Unemployment, KPERS) | \$4,168,000 | \$235,000 | | |
| Operational Accounts | \$11,842,928 | \$965,952 | Includes strategic plan additions | |
| Expenses | \$34,279,707 | \$2,539,270 | | |
| Revenue versus | | | | |
| Expenditures | (\$1,341,748) | | | |

| | | | July 27, 2021 Board Meeti | July 27, 2021 Board Meeting | | |
|---|------------|------------|----------------------------------|-----------------------------|--|--|
| | | | Operational Budget FY-22 | | | |
| | | | Option A - 3% | | | |
| GENERAL, POSTSECONDARY TECHNICAL, AND EMPLOYEE BENEFITS | | | GENERAL, POSTSECONDARY TECHNICAL | | | |
| FUNDS FLOW ACTIVITY | | | & EMPLOYEE BENEFITS | | | |
| PERIOD ENDED JUNE 30, 2021 | | PERIOD | Operational Budget FY22 | | | |
| | 2020-21 | ENDED | 2021-22 | Difference from | | |
| | BUDGET | 06/30/21 | BUDGET | 20-21 Budget | | |
| Fund Balance, Beginning | 18,786,245 | 18,786,245 | 19,496,267 | | | |
| Tuition and Fees | 12,965,000 | 11,545,811 | 12,843,500 | -121,500 | | |
| Tuition AR (difference between years) | 0 | -112,437 | 0 | | | |
| Local Taxes | 8,389,939 | 8,581,405 | 8,431,520 | 41,580 | | |
| State Aid | 7,895,571 | 8,622,387 | 9,787,739 | 1,892,168 | | |
| Other Taxes | 1,200,000 | 1,133,349 | 1,395,000 | 195,000 | | |
| Other | 420,200 | 2,052,996 | 480,200 | 60,000 | | |
| Total Revenue | 30,870,710 | 31,823,511 | 32,937,959 | 2,067,248 | | |
| Expenditures: | | | | | | |
| Instruction (100) | 13,723,576 | 12,422,939 | 14,361,602 | 638,026 | | |
| Academic Support (200, 400) | 3,281,233 | 3,071,287 | 3,516,179 | 234,946 | | |
| Student Services (300, 500, 800) | 3,070,686 | 3,092,394 | 3,518,994 | 448,308 | | |
| Institutional Support (600, 900) | 7,612,223 | 8,060,175 | 8,119,486 | 507,263 | | |
| Physical Plant Operations (700) | 4,052,720 | 4,466,694 | 4,763,446 | 710,726 | | |
| Total Expenditures | 31,740,438 | 31,113,489 | 34,279,707 | 2,539,269 | | |
| Fund Balance, Ending | 17,916,518 | 19,496,267 | 18,154,519 | | | |
| | | | | | | |
| Change in Fund Balance Ending | -869,727 | 710,022 | -1,341,748 | | | |

| | | July 27, 2021 Board Meeting | | |
|---|------------|-----------------------------|----------------------------------|-----------------|
| | | | Operational Budget FY-22 | |
| | | | Option B - 5% | |
| GENERAL, POSTSECONDARY TECHNICAL, AND EMPLOYEE BENEFITS | | | GENERAL, POSTSECONDARY TECHNICAL | |
| FUNDS FLOW ACTIVITY | | | & EMPLOYEE BENEFITS | |
| PERIOD ENDED JUNE 30, 2021 | | PERIOD | Operational Budget FY22 | |
| | 2020-21 | ENDED | 2021-22 | Difference from |
| | BUDGET | 06/30/21 | BUDGET | 20-21 Budget |
| Fund Balance, Beginning | 18,786,245 | 18,786,245 | 19,496,267 | |
| Tuition and Fees | 12,965,000 | 11,545,811 | 12,843,500 | -121,500 |
| Tuition AR (difference between years) | 0 | -112,437 | 0 | |
| Local Taxes | 8,389,939 | 8,581,405 | 8,431,520 | 41,580 |
| State Aid | 7,895,571 | 8,622,387 | 9,787,739 | 1,892,168 |
| Other Taxes | 1,200,000 | 1,133,349 | 1,395,000 | 195,000 |
| Other | 420,200 | 2,052,996 | 480,200 | 60,000 |
| Total Revenue | 30,870,710 | 31,823,511 | 32,937,959 | 2,067,248 |
| Expenditures: | | | _ | |
| Instruction (100) | 13,723,576 | 12,422,939 | 14,491,950 | 768,375 |
| Academic Support (200, 400) | 3,281,233 | 3,071,287 | 3,552,639 | 271,406 |
| Student Services (300, 500, 800) | 3,070,686 | 3,092,394 | 3,547,794 | 477,108 |
| Institutional Support (600, 900) | 7,612,223 | 8,060,175 | 8,169,363 | 557,141 |
| Physical Plant Operations (700) | 4,052,720 | 4,466,694 | 4,777,668 | 724,947 |
| Total Expenditures | 31,740,438 | 31,113,489 | 34,539,414 | 2,798,977 |
| Fund Balance, Ending | 17,916,518 | 19,496,267 | 17,894,811 | |
| | | | | |
| Change in Fund Balance Ending | -869,727 | 710,022 | -1,601,456 | |

| | | July 27, 2021 Board Meeting | | |
|---|------------|-----------------------------|----------------------------------|-----------------|
| | | | Operational Budget FY-22 | |
| | | | Option C - 7% | |
| GENERAL, POSTSECONDARY TECHNICAL, AND EMPLOYEE BENEFITS | | | GENERAL, POSTSECONDARY TECHNICAL | |
| FUNDS FLOW ACTIVITY | | | & EMPLOYEE BENEFITS | |
| PERIOD ENDED JUNE 30, 2021 | | PERIOD | Operational Budget FY22 | |
| | 2020-21 | ENDED | 2021-22 | Difference from |
| | BUDGET | 06/30/21 | BUDGET | 20-21 Budget |
| Fund Balance, Beginning | 18,786,245 | 18,786,245 | 19,496,267 | |
| Tuition and Fees | 12,965,000 | 11,545,811 | 12,843,500 | -121,500 |
| Tuition AR (difference between years) | 0 | -112,437 | 0 | |
| Local Taxes | 8,389,939 | 8,581,405 | 8,431,520 | 41,580 |
| State Aid | 7,895,571 | 8,622,387 | 9,787,739 | 1,892,168 |
| Other Taxes | 1,200,000 | 1,133,349 | 1,395,000 | 195,000 |
| Other | 420,200 | 2,052,996 | 480,200 | 60,000 |
| Total Revenue | 30,870,710 | 31,823,511 | 32,937,959 | 2,067,248 |
| Expenditures: | | | _ | |
| Instruction (100) | 13,723,576 | 12,422,939 | 14,622,299 | 898,723 |
| Academic Support (200, 400) | 3,281,233 | 3,071,287 | 3,589,098 | 307,865 |
| Student Services (300, 500, 800) | 3,070,686 | 3,092,394 | 3,576,595 | 505,908 |
| Institutional Support (600, 900) | 7,612,223 | 8,060,175 | 8,219,241 | 607,018 |
| Physical Plant Operations (700) | 4,052,720 | 4,466,694 | 4,791,889 | 739,169 |
| Total Expenditures | 31,740,438 | 31,113,489 | 34,799,122 | 3,058,684 |
| Fund Balance, Ending | 17,916,518 | 19,496,267 | 17,635,104 | |
| | | | | |
| Change in Fund Balance Ending | -869,727 | 710,022 | -1,861,163 | |